	Q	90	Return of Organization Exempt	From I	Clie	nt Copy							
Form	J	3 U	Under section 501(c), 527, or 4947(a)(1) of the Internal R		e (except black lung	2011							
		of the Treasury	benefit trust or private founds		ranauting requirements	Open to Public							
		nue Service	The organization may have to use a copy of this return to			Inspection							
			-	a enaing S	EP 30, 2012								
B Ci	reck if plicabl	A-	forganization MICHIGAN COMMUNITY ACTION		D Employer identific	cation number							
Γ-	Addre		CY, INC.		E								
7	Name chang		usiness As		38-2	056236							
<u> </u>	Initial return		and street (or P.O. box if mail is not delivered to street address)	Room/suite									
	Termir		EAST WASHINGTON ROAD	Trodingound)386-3805							
]Amen return	, ,	own, state or country, and ZIP + 4	-	G Gross receipts \$	11,008,453.							
	Application	_	ELL, MI 48622		H(a) Is this a group re								
	pendi		nd address of principal officer:JILL SUTTON		for affiliates?	Yes X No							
			AS C ABOVE		H(b) Are all affiliates inc	luded? Yes No							
1 T	ax-ex	empt status:	X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(I) or 527	If "No," attach a	list. (see instructions)							
JW	/ebsi	te: 🕨 WWW .	MMCAA.ORG		H(c) Group exemption	n number 🕨							
			X Corporation Trust Association Other	L Year	of formation: 1973 N	State of legal domicile: MI							
Pa	rt I	Summary											
ge l	1	•	be the organization's mission or most significant activities: ${f TO}$										
aug			UALS BY PROVIDING ACCESS TO RESO										
盲			x if the organization discontinued its operations or disp	osed of more	1 1								
& Governance					3	18							
જ			dependent voting members of the governing body (Part VI, line 1b		18								
Ę			ber of individuals employed in calendar year 2011 (Part V, line 2a) 5 163										
Activities	6	Total number	of volunteers (estimate if necessary)		6	1502							
Ą			d business revenue from Part VIII, column (C), line 12			0.							
	<u> </u>	Net utiletated	business taxable income from Form 990-T, line 34	<u> </u>	7b Prior Year	Current Year							
	8	Contributions	and grants (Part VIII, line 1h)		13,219,655.	10,573,828.							
- E	9		ice revenue (Part VIII, line 2g)		538,910.	156,500.							
Revenue	_	_	come (Part VIII, column (A), lines 3, 4, and 7d)		27,788.								
ř			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		15,059.	40,318.							
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12		13,801,412.	10,809,549.							
			milar amounts paid (Part IX, column (A), lines 1-3)		7,787,984.	5,151,162.							
	14		to or for members (Part IX, column (A), line 4)		0.	0.							
တ္ထ	15	Salaries, othe	r compensation, employee benefits (Part IX, column (A), lines 5-10	D)	4,304,357.	4,004,602.							
Expenses	16a	Professional f	undraising fees (Part IX, column (A), line 11e)		0.	0.							
xpe	b	Total fundrais	ing expenses (Part IX, column (D), line 25)	928.									
ш	17	Other expens	es (Part IX, column (A), lines 11a-11d, 11f-24e)		2,052,110.	1,653,369.							
	18	-	es. Add lines 13-17 (must equal Part IX, column (A), line 25)		14,144,451.	10,809,133.							
, co	19	Revenue less	expenses. Subtract line 18 from line 12		-343,039.	416.							
Net Assets or Fund Balances					eginning of Current Year	End of Year							
Ssel			Part X, line 16)		8,647,728.								
etA	21		s (Part X, line 26)		3,210,292.	2,896,721.							
	22		fund balances. Subtract line 21 from line 20		5,437,436.	5,793,262.							
	rt II					on the second and the second field of the Second							
			I declare that I have examined this return, including accompanying scheds. Declaration of preparer (other than officer) is based on all information of			iy knowleage and bellet, it is							
<u>u.,</u>	UUITU	L Complete	s Decidation of property (other than onlock) is based on an information of	witten propare	i nas any knowledge.								
Sign	1	Signatur	e of officer		Date								
Her		T.TT.T	SUTTON, EXECUTIVE DIRECTOR										
. iei	-		print name and title		====								
		Print/Type pre	· · · · · · · · · · · · · · · · · · ·	T	Date Check	PTIN							
Paid	l		IRISTENSEN	ļ	if self-empto								
	arer		▶ WIPFLI LLP		Firm's EIN	39-0758449							
	Only		s PO BOX 8700		7.30 Cm								
	•		MADISON, WI 53708-8700		Phone no. 6	08-274-1980							
Mav	the l	RS discuss th	is return with the preparer shown above? (see instructions)	. .		X Yes No							

Par	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	MID MICHIGAN COMMUNITY ACTION AGENCY SUPPORTS FAMILIES AND INDIVIDUALS
	BY PROVIDING ACCESS TO RESOURCES AND OPPORTUNITIES. THE PURPOSE OF THE
	ORGANIZATION IS TO PLAN, ESTABLISH, COLLABORATE, COORDINATE AND
	OPERATE PROGRAMS, TO PROVIDE AFFORDABLE HOUSING FOR PERSONS OF LOW AND
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,904,115. including grants of \$) (Revenue \$ 54,911.)
	CHILDREN'S SERVICES-
	THE AGENCY OPERATES SEVERAL PROGRAMS FOR YOUNG CHILDREN AND THEIR
	FAMILIES. IN FY 2012, MID MICHIGAN COMMUNITY ACTION AGENCY SERVED
	4,624 PARTICIPANTS.
	THE BOLLOWING DECORAGE WHE ORDSTRIA CROSS CO.
	THE FOLLOWING DESCRIBES THE SPECIFIC SERVICES:
	-WOMEN, INFANTS AND CHILDREN (WIC) CLINIC IS A HEALTH AND NUTRITION PROGRAM FOR CHILDREN 0-5 YEARS, PREGNANT AND POST PARTUM MOTHERS. THE
	PROGRAM FOR CHILDREN 0-5 YEARS, PREGNANT AND POST PARTUM MOTHERS. THE PROGRAM PROVIDES A COMBINATION OF NUTRITION EDUCATION, SUPPLEMENTAL
	FOOD VOUCHERS AND BREASTFEEDING SUPPORT.
	-EARLY HEAD START IS A HOME BASED VISITING PROGRAM PROVIDING PREGNANT
	MOMS AND FAMILIES WITH CHILDREN 0-3 YEARS WITH EARLY EDUCATION
4b	(Code:) (Expenses \$ 2,762,788 · including grants of \$ 2,422,567 ·) (Revenue \$ 100,612 ·)
	HOUSING SERVICES-
	THE AGENCY OPERATES VARIOUS PROGRAMS THAT ASSIST HOMEOWNERS AND RENTERS
	WITH ENERGY EFFICIENCY MEASURES AND HOME REHABILITATION. IN FY 2012,
	MID MICHIGAN COMMUNITY ACTION AGENCY SERVED 581 PARTICIPANTS.
	THE FOLLOWING DESCRIBES THE SPECIFIC SERVICES:
	-WEATHERIZATION PROVIDES ENERGY IMPROVEMENTS TO THE HOME SUCH AS
	INSULATION, WEATHER STRIPPING, AND ENERGY EDUCATION TO LOWER THE
	UTILITY BILLS FOR THE PARTICIPANT. DEPENDING ON ADDITIONAL GRANT
	ABILITY, OTHER MEASURES MAY BE PERFORMED TO FURTHER ENHANCE THE ENERGY
	SAVINGS. CLIENT EDUCATION IS ALSO PROVIDED TO ENHANCE THE KNOWLEDGE OF
	PARTICIPANTS IN CONDUCTING ADDITIONAL ENERGY SAVING ACTIVITIES. (Code: 1) (Expenses \$ 2,113,984. including grants of \$ 1,258,525.) (Revenue \$ 0.)
40	(Code:) (Expenses \$2, 113, 984. including grants of \$1, 258, 525.) (Revenue \$) FOOD PROGRAM-
	THE AGENCY OPERATES FEDERAL SURPLUS FOOD COMMODITY PROGRAMS TO ASSIST
	LOW INCOME PEOPLE WITH SUPPLEMENTAL NUTRITIOUS FOOD. IN FY 2012, MID
	MICHIGAN COMMUNITY ACTION AGENCY SERVED 9,809 PARTICIPANTS.
	THE OTHER DESIGNATION OF THE PROPERTY OF THE P
	THE FOLLOWING DESCRIBES THE SPECIFIC SERVICES:
	-COMMODITY SUPPLEMENTAL FOOD PROGRAM PROVIDES MONTHLY SUPPLEMENTAL FOOD
	FOR SENIORS AGES 60 AND OLDER AND FAMILIES WITH CHILDREN LESS THAN SIX
	YEARS THAT ARE NOT ENROLLED IN WIC. FOOD PRODUCTS INCLUDE JUICE,
	VEGETABLES, FRUIT, AND PROTEIN PRODUCTS SUCH AS MEAT, BEANS, AND PEANUT
	BUTTER.
	-THE EMERGENCY FOOD ASSISTANCE PROGRAM IS A QUARTERLY FOOD DISTRIBUTION
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 2,227,319 including grants of \$ 1,470,070 ·) (Revenue \$ 977 ·)
<u>4e</u>	Total program service expenses ► 10,008,206.
	Form 990 (2011)

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? Х If "Yes," complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors? Х 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect Х during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or 5 similar amounts as defined in Revenue Procedure 98-197 ff "Yes," complete Schedule C, Part III Х 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Х 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II..... Х 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III X 8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV X 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V Х 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X 11 as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. X Part VI b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Х 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII X 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d Х e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X **11e** Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X Schedule D, Parts XI, XII, and XIII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional...... Х 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 13 14a Did the organization maintain an office, employees, or agents outside of the United States? Х b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV X 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV X 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I X 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 18 1c and 8a? If "Yes," complete Schedule G, Part II 18 X Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III Х 19

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Х

Page 4

Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 X Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX. 22 column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete Schedule J Х 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 X 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24h Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24¢ d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a X Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х Schedule L, Part I 25b Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified Х person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III X 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV X 28a A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Х 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Х 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 contributions? If "Yes," complete Schedule M X 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Х 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete X Schedule N, Part II 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Х Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? X 35a b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b X Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI X Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?

Form 990 (2011)

Note. All Form 990 filers are required to complete Schedule O

	MID MICHIGAN COMMONITY ACTION		
orm 9 <u>90 (</u> 2	011) AGENCY, INC.	38-2056236	Page 5
Part V	Statements Regarding Other IRS Filings and Tax Compliance		
	Check if Schedule O contains a response to any question in this Part V		. 🗀

	Chook in definition of containing a cooperation and a question in this case.		·····	· · · · · · · · · · · · · · · · · · ·		┸
4_	Enter the warmhey reported in Day 2 of Form 1000. Fetay 0 if not applicable	ـ د	107		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1a 1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and r		_			Ì
·	(gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,]		10		 -
	filed for the calendar year ending with or within the year covered by this return	2a	161			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	X	İ
-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		Х
				3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		Х
b	If "Yes," enter the name of the foreign country: ▶			_		-
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accou	nts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?)	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			_5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t	he org	anization solicit			
	any contributions that were not tax deductible?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions c	r gifts			
	were not tax deductible?		••••	6b		ļ <u> </u>
7	Organizations that may receive deductible contributions under section 170(c).				19	1
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	ervices	provided to the payor?	_7a		X
þ				7b		ļ
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					l
	to file Form 8282?	1		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	L			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			7e	ļ	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont		200 40	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. If			7h		-
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings a			8		
9	Sponsoring organizations maintaining donor advised funds.	carry in	no during the year:	- 3		4.
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		*******	9b		<u> </u>
10	Section 501(c)(7) organizations. Enter:			- 5.5		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		1		
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				1
b	Gross income from other sources (Do not net amounts due or paid to other sources against					1
	amounts due or received from them.)	11b]		1
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	n 1041	?	12a	<u> </u>	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	<u> </u>			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			ļ	-	
а	Is the organization licensed to issue qualified health plans in more than one state?			13a	<u> </u>	<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O.				1	1
b	Enter the amount of reserves the organization is required to maintain by the states in which the	ī	•			
	organization is licensed to issue qualified health plans	13b	_	1		
C	Enter the amount of reserves on hand	13c		<u> </u>	<u> </u>	<u> </u>
				14a	1	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	ıle O .		14b		

Form 990 (2011)

AGENCY, INC.

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

				(e e i
	Check if Schedule O contains a response to any question in this Part VI	-1		X
Sec	tion A. Governing Body and Management			
			Yes	<u>No</u>
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	з		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	21	X
	Did the organization have members or stockholders?	6		X
6	Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or	P -		Δ.
7a		Ì_		7.7
_	more members of the governing body?	7a		_X_
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	İ		
а	The governing body?	8a_	_ <u>X</u> _	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
~	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	-
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	IIa	22	
		40-	v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	-
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С				
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	<u>. </u>
15	Did the process for determining compensation of the following persons include a review and approval by independent	1		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	:		ļ
а	The organization's CEO, Executive Director, or top management official	15a	X	l
b	Other officers or key employees of the organization	15b	Х	L
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		:	1
	taxable entity during the year?	16a	}	x
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	75		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	etion C. Disclosure	LION	<u> </u>	J
17	List the states with which a copy of this Form 990 is required to be filed MI		la.	-
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availal	иe	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, as	nd fina	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	ation: 🕽	-	
	JILL SUTTON - 989-386-0845			
13200	1574 EAST WASHINGTON ROAD, FARWELL, MI 48622			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((Pos	C) ition	1		(D)	(E)	(F)
Name and Title	Average	(do not check more than one			than :		Reportable	Reportable	Estimated	
	hours per week		box, unless person is both an officer and a director/trustee)					compensation from	compensation from related	amount of other
	(describe	ig						the	organizations	compensation
	hours for	or dire	92			ated	ļ	organization	(W-2/1099-MISC)	from the
	related	ustee	nstitutional trustee		_ es	Suado		(W-2/1099-MISC)		organization
	organizations in Schedule	laal tr	tional	١.	ge	yee				and related organizations
	0)	Individual trustee or director	listi	Officer	Key employee	Highest compensated employee	Former			organizations
(1) VAUGHN BEGICK										
MEMBER	1.00	X						0.	0.	0.
(1) NORM GAGE									_	
MEMBER	1.00	X			<u> </u>	ļ.,	ļ	0.	0.	0.
(2) CAROL GOULET	1 1 00	,,							_	_
MEMBER	1.00	X			├	-	1	0.	0.	0.
(3) LYNN GRIM	1 00	\ \ \ \ \						<u></u>	0	0
MEMBER HANDERSHIP	1.00	X			┼─	1		0.	0.	0.
(4) WILLIAM HARGREAVES	1.00	X						0.	0.	0.
MEMBER (5) DOUG HORSTEAD	1.00	/ X						<u> </u>	· · ·	
MEMBER	1.00	x			}			0.	0.	0.
(6) NANCY JONES					1		ļ			
MEMBER	1.00	X						0.	0.	0.
(7) RICHARD KEENAN										
MEMBER	1.00	X					ļ	0.	0.	0.
(8) MATTHEW KLEIN							ļ			
MEMBER	1.00	X	<u> </u>	ļ	ļ			0.	0.	0.
(9) TAMMY MILLER					İ				_	_
MEMBER	1.00	X		<u> </u>	_	-	<u> </u>	0.	0.	0.
(10) LARRY MORLOCK	1 1 00									
MEMBER	1.00	X		 	╀	+	-	0.	0.	0.
(11) JACKIE RUSSEAU (THRU AUGUST)	1.00	X			}			0.	0.	0.
MEMBER (12) ALAN TIEDT	1.00	┢		-	┼-	-		<u></u>	0.	<u>, , , , , , , , , , , , , , , , , , , </u>
MEMBER	1.00	X	1					0.	0.	0.
(13) JERRY WILLIAMS	1.00	123			╁╴	1			- 0.	
MEMBER	1.00	x						0.	0.	0.
(14) KATHY WILTON	1	1			\top	\top				
MEMBER	1.00	X	<u>L</u>					0.	0.	0.
(15) WILLIAM REDER										
CHAIRPERSON	1.00	X	<u> </u>	Х	<u>L</u>		_	0.	0.	0
(16) SHARRON SUCH										
VICE-CHAIRPERSON	1.00	X	<u></u>	X	}			0.	0.	0 .

Part VII Section A. Officers, Directors, Tru	istees, Key Er	nple	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)		
(A)	(B)			((2)			(D)	(E)	(1	=)
Name and title	Average		not cl		more	than		Reportable	Reportable		nated
	hours per week	box	, unle:	ss pe	rson	is bot pr/trus	h an	compensation	compensation	1	ınt of
	(describe	<u> </u>						from the	from related organizations	ŧ	ner nsation
	hours for	l e				ㅁ		organization	(W-2/1099-MISC)		the
	related	ste o	rustee			ensat		(W-2/1099-MISC)		organ	ization
	organizations in Schedule	la E	onal to		loyee	d woo					elated
	O)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			organi	zations
(17) HELEN CHAPPELL	,	┝ <u>╼</u>	<u>=</u>	-	<u>×</u>	نه = ا	4				
SECRETARY	1.00	x		X				0.	0.		0.
(18) DON KEHOE						t			•		
TREASURER	1.00	X		Х				0.	0 .		0.
(19) JILL SUTTON											
EXECUTIVE DIRECTOR	40.00			X		L		98,392.	0.	. 11	<u>,787.</u>
(20) DEBRA HOYT											
FINANCE DIRECTOR	40.00		ļ	X	ļ	ļ	_	58,259.	0 .	28	<u>,136.</u>
	1										
		⊢			_	-					
		\vdash			-	-					
		 	ļ . <u> </u>	 		<u> </u>		<u> </u>		 	
							-				
				ŀ							
1b Sub-total						>	•	156,651.	0	. 39	,923.
c Total from continuation sheets to Part V								0.	0		0.
d Total (add lines 1b and 1c)								156,651.	0_	. 39	<u>,923.</u>
2 Total number of individuals (including but r	ot limited to th	nose	liste	ed a	bov	e) wl	no r	eceived more than \$100	1,000 of reportable		_
compensation from the organization										1 1/2	0
O Did the averagination list and formation of the same	-livtt		_ 1		1			h:		Y	es No
3 Did the organization list any former officer line 1a? If "Yes," complete Schedule J for s				•	•	•		•	•		v
4 For any individual listed on line 1a, is the si								har compensation from		3	X
and related organizations greater than \$15	•		_					•	•	4	х
5 Did any person listed on line 1a receive or										7-	-
rendered to the organization? If "Yes," con	•					•		•		5	X
Section B. Independent Contractors											
1 Complete this table for your five highest co	mpensated in	dep	ende	ent c	cont	racte	ors :	that received more than	\$100,000 of comper	sation fro	m
the organization. Report compensation for	the calendary	/ear	endi	ing v	with	or w	/ithi	n the organization's tax	year.		
(A)								(B)		(C)	
Name and business								Description of s		Compens	ation
3 DIMENSION CONSTRUCTION		. .	_					WEATHERIZATI	ON		
13526 140TH AVE., RODNEY	, MI 49	34	2		_			SERVICES	.037	213	<u>,537.</u>
BRIAN CASSADAY	MT 40C	24						WEATHERIZATI	ON	1 - 0	207
695 SOUTH M-18, GLADWIN, JEFFREY ERTASSI	MT 490	4						SERVICES	TAN	T25	,387.
17462 22 MILE RD., TUSTI	мт и	96	gg					WEATHERIZATI SERVICES	OIN	100	,017.
CLIMATE CONTROL LLC	14, 111 4	<u>ں ر</u>	<u> </u>					SERVICES WEATHERIZATI	OM	T 0 2	, U I / •
5590 E. BROWNS RD., CLAR	E. MT 4	86	17					SERVICES	.014	100	,565.
	_,		 / _							T 0 0	12021
2 Total number of independent contractors	including but i	not l	imite	ed to	the	ose li	ste	d above) who received r	nore than		
\$100,000 of compensation from the organ						4					

Part VIII Statement of Revenue (**D**) Revenue excluded from (A) (B) (C) Total revenue Related or Unrelated exempt function business tax under sections 512, revenue revenue 513, or 514 Contributions, Gifts, Grants and Other Similar Amounts 42,540. 1 a Federated campaigns 1a b Membership dues 1b c Fundraising events 1c d Related organizations 1d 1e 9,993,624. e Government grants (contributions) f All other contributions, gifts, grants, and 537,664 similar amounts not included above 1f 1,263,622 g Noncash contributions included in lines 1a-1f: \$ 10573828. h Total. Add lines 1a-1f Business Code 100,612. 100,612. 2 a HOUSING SERVICES 624200 Program Service Revenue 54,911. ь CHILREN'S SERVICES 624100 54,911. 977. 977. c EMERGENCY SERVICES 624200 f All other program service revenue 156,500. q Total. Add lines 2a-2f Investment income (including dividends, interest, and 31,286. 31,286. other similar amounts) Income from investment of tax-exempt bond proceeds 4 Royalties (i) Real (ii) Personal 6 a Gross rents 62,003. 35,641. **b** Less: rental expenses 26,362. c Rental income or (loss) 26,362 26,362. d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory 148,040. b Less: cost or other basis 140,423 and sales expenses 7,617. c Gain or (loss) 7,617. 7,617. d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue including \$ contributions reported on line 1c). See 10,437. Other I Part IV, line 18 _____a 22,840. b Less: direct expenses _____ b -12,403.c Net income or (loss) from fundraising events -12,403.9 a Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses _____ b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances _____a b Less: cost of goods sold _____ b c Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** 11 a 900099 26,359. 26,359. d All other revenue e Total. Add lines 11a-11d 26,359. 10809549. 156,500. 0. 79,221. Total revenue. See instructions. 132009 01-23-12 Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respon				
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21			, &v.	
2	Grants and other assistance to individuals in	-			-
	the United States. See Part IV, line 22	5,151,162.	5,151,162.	a tewata a l	
3	Grants and other assistance to governments,	. ,			111
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	197,736.		197,736.	
6	Compensation not included above, to disqualified			,	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	3,032,227.	2,683,232.	342,597.	6,398.
8	Pension plan accruals and contributions (include			•	
	section 401(k) and section 403(b) employer contributions)	302,847.	269,782.	33,065.	
9	Other employee benefits	139,557.	83,406.	56,151.	
10	Payroll taxes	332,235.	290,161.	41,544.	530.
11	Fees for services (non-employees):				
а	Management				
	Legal	14,223.		14,223.	
	Accounting	73,511.		73,511.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	123,187.	123,187.		
12	Advertising and promotion	11,672.	11,672.		
13	Office expenses	448,155.	444,248.	3,907.	
14	Information technology	169,869.	169,869.		
15	Royalties				
16	Occupancy	225,122.	225,122.		
17	Travel	203,958.	187,198.	16,760.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	42,863.	34,528.	8,335.	
20	Interest	54,164.	54,164.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	178,408.	178,408.		
23	Insurance	62,337.	56,167.	6,170	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	INKIND SUPPLIES	5,249.	5,249.		
b					
С					
d					
е	All other expenses	40,651.	40,651.] -	
25	Total functional expenses. Add lines 1 through 24e	10,809,133.		793,999.	6,928
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)		<u></u>		
	0.01.22.12	-			Form 990 (2011

Form 990 (2011)

AGENCY, INC.

38-2056236 Page 11

Pai	tΧ	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	7,801.	1	11,172.
	2	Savings and temporary cash investments	552,814.	2	488,598.
	3	Pledges and grants receivable, net	1,580,429.	3	1,500,303.
	4	Accounts receivable, net	73,080.	4	90,477.
	5	Receivables from current and former officers, directors, trustees, key		1	
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section	; ;	:	
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
20		employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net	40,000.	7	102,286.
Ass	8	Inventories for sale or use	407,192.	8	597,7 49.
	9	Prepaid expenses and deferred charges	45,725.	9	39,564.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 5,836,628.			
	b	Less: accumulated depreciation10b1,917,705.	4,033,873.	10c	3,918,923.
	11	Investments - publicly traded securities	607,189.	11	933,759.
	12	Investments - other securities. See Part IV, line 11	423,286.	12	1,007,152.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	876,339.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	8,647,728.	16	8,689,983.
	17	Accounts payable and accrued expenses	487,768.	17	401,537.
	18	Grants payable		18	
	19	Deferred revenue	504,149.	19	584,912.
	20	Tax-exempt bond liabilities		20	
ψ.	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			
ä		highest compensated employees, and disqualified persons. Complete Part II			
	ļ	of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	1,289,969.	23	<u>1,263,665.</u>
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	928,406.	25	646,607.
	26	Total liabilities. Add lines 17 through 25	3,210,292.	26	2,896,721.
		Organizations that follow SFAS 117, check here X and complete			
Š		lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	5,340,679.	27	5,655,345.
Ba	28	Temporarily restricted net assets	96,757.		137,917.
힏	29	Permanently restricted net assets		29	
교		Organizations that do not follow SFAS 117, check here			
ğ		complete lines 30 through 34.			
šets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	F 40F 405	32	F 800 000
~	33	Total net assets or fund balances	5,437,436.		5,793,262.
	34	Total liabilities and net assets/fund balances	8,647,728.	34	8,689,983.

	990 (2011) AGENCY, INC.	<u> 38-20</u>	<u>56236</u>	Pag	<u>je 12</u>
Pai	† XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	10,80	9,5	<u>49.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,80	9,1	33.
3	Revenue less expenses. Subtract line 2 from line 1	3		4	<u> 16.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	5,43	7,4	36.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	35	5,4	10.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	5,79		
Pai	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		,		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis			:	
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		За	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b	X	L

Form **990** (2011)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization Employer identification number MID MICHIGAN COMMUNITY ACTION 38-2056236 AGENCY, INC. Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii), A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv), (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi), (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi), (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2), (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type I b Type II c Type III - Functionally integrated ___ Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). h (iii) Type of (iv) Is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (vii) Amount of organization in col. (i) organized in the U.S.? organization in col. (i) listed in your organization in col. organization support (described on lines 1-9 governing document? (i) of your support? above or IRC section (see instructions)) Yes No Yes Nο

Schedule A (Form 990 or 990-EZ) 2011 AGENCY, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						:
	membership fees received. (Do not					!	
	include any "unusual grants.")	7961428.	9938558.	12726319.	13219655.	10573866.	54419826.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to	ļ					
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to				ļ		
	the organization without charge						
4	Total. Add lines 1 through 3	7961428.	9938558.	12726319.	13219655.	10573866.	54419826.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the	·					
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.			i			54419826.
	tion B. Total Support	l		•	'		0 1 1 1 2 0 1 0 1
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 4	7961428.		12726319.	13219655.	10573866.	54419826.
	Gross income from interest,						
_	dividends, payments received on					Į	
	securities loans, rents, royalties						
	and income from similar sources	94,906.	85,051.	26.334.	103,711.	93,289.	403,291.
9	Net income from unrelated business		00,002.			70,200	100,2521
•	activities, whether or not the						
	business is regularly carried on			-	}		
10	Other income. Do not include gain				· · · · · · · · · · · · · · · · · · ·		
, •	or loss from the sale of capital						
	assets (Explain in Part IV.)		35,745.	16,071.	34,924.	10,437.	97,177.
11	Total support. Add lines 7 through 10			2070720	31/3210	10,107	54920294.
12		etc (see instruction	nns)	1.	.l	12 2	2,517,777.
13							.,
	organization, check this box and stop	-		· · · · · · · · · · · · · · · · · · ·	•		▶□
Sec	ction C. Computation of Publ	ic Support Pe	rcentage		······································	***************************************	
14	Public support percentage for 2011 (line 6, column (f) d	ivided by line 11,	column (f))		14	99.09 %
15	Public support percentage from 2010					15	93.96 %
16a	33 1/3% support test - 2011. If the					nore, check this b	
	stop here. The organization qualifies	_				•	
b	33 1/3% support test - 2010. If the						
-	and stop here. The organization qua	-					
17:	10% -facts-and-circumstances tes						
	and if the organization meets the "fac	-					•
	meets the "facts-and-circumstances"			•	-	_	
ı	10% -facts-and-circumstances tes						
	more, and if the organization meets t	-				•	
	organization meets the "facts-and-cir		· ·				
1Ω	Private foundation. If the organization		-	-			
_10	1 ijvate roundation, ii the organizatio	on all HOL BHECK &	SON OITHIR TO, IC	να _{ι τ} ου, τ <u>ε α</u> ι Οι Τέ	D, GLOUN HIS DOX	and see monucho	

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support			, 	,	, .=	
Calendar year (or fiscal year beginning in) ► 🕍	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-				ļ		
ization's benefit and either paid to			,			
or expended on its behalf			<u> </u>	l		
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons		ļ				
b Amounts included on lines 2 and 3 received from other than disqualified persons that axceed the greater of \$5,000 or 11% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)	<u> </u>	1				<u> </u>
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6]			
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses					ļ	
acquired after June 30, 1975						
c Add lines 10a and 10b			-			
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization	's first, second, thi	rd, fourth, or fifth t	tax year as a section	on 501(c)(3) organi	zation,
check this box and stop here	Ŭ			•	(),)	· —
Section C. Computation of Public	c Support Pe	ercentage				
15 Public support percentage for 2011 (lin			column (f))	-	15	9
16 Public support percentage from 2010					16	9
Section D. Computation of Inves						
17 Investment income percentage for 20°					17	9
18 Investment income percentage from 2				a 15 is more than	18	17 io not
19a 33 1/3% support tests - 2011. If the						
more than 33 1/3%, check this box an	•					
b 33 1/3% support tests - 2010. If the	-					
line 18 is not more than 33 1/3%, ched						ı ▶ <u>└</u> _
20 Private foundation, If the organization	n did not check a	a box on line 14, 19	a, or 19b, check t	this box and see in	structions	▶

Schedule A (Form 990 or 990-EZ) 2011 AGENCY, INC.	<u> 38-2056236</u>	Page 4
Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, lin	e 10; Part II, line 17a or 1	7b;
and Part III, line 12. Also complete this part for any additional information. (See instructions).		
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:	•	
	·	
GROSS INCOME FROM FUNDRAISING EVENTS		
NODD INCOME FROM FONDIALDING EVENID		
	.	
	 	
		
· · · · · · · · · · · · · · · · · · ·		

Schedule B (Form 990, 990-EZ,

or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Name of the organization Employer identification number MID MICHIGAN COMMUNITY ACTION AGENCY, INC. 38-2056236 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. Special Rules X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year,

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

religious, charitable, etc., contributions of \$5,000 or more during the year.

contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization
MID MICHIGAN COMMUNITY ACTION
AGENCY, INC.

Employer identification number

38-2056236

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	US DEPARTMENT OF AGRICULTURE 1400 INDEPENDENCE AVE. SW WASHINGTON, DC 20250	\$ <u>2,082,058.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	US DEPARTMENT OF ENERGY 1000 INDEPENDENCE AVE. SW WASHINGTON, DC 20585	\$ <u>2,709,462</u> .	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	US DEPARTMENT OF HEALTH AND HUMAN SERVICES 200 INDEPENDENCE AVE. SW WASHINGTON, DC 20201	\$ 4,413,843.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>4</u>	MICHIGAN DEPARTMENT OF EDUCATION 608 W ALLEGAN STREET LANSING, MI 48909	\$ 405,813.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization
MID MICHIGAN COMMUNITY ACTION
AGENCY, INC.

Employer identification number

38-2056236

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

	Noncash Property (see instructions). Use duplicate copies of Part II it a	additional apace is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_1	FOOD COMMODITIES		
		\$1,258,373.	09/30/12
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		- - - \$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2011) Page 4 Name of organization Employer identification number MID MICHIGAN COMMUNITY ACTION AGENCY, <u>38-2056236</u> Exclusively religious, charitable, etc., individual contributions to section 501(e)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) Part III Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2011 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

Par	Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin	e 6.	_
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		d funds
	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor		
Par			
1	Purpose(s) of conservation easements held by the organizat	tion (check all that apply).	
	Preservation of land for public use (e.g., recreation or		orically important land area
	Protection of natural habitat	Preservation of a certific	
	Preservation of open space		
2		ified conservation contribution in the form of	f a conservation easement on the last
	day of the tax year.		
	,		Held at the End of the Tax Year
а	Total number of conservation easements		
b			
С	Number of conservation easements on a certified historic st		
d	Number of conservation easements included in (c) acquired		
	listed in the National Register		, I
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the o	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea	asement is located 🕨	
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements	it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	, and enforcing conservation easements du	ring the year ►
7	Amount of expenses incurred in monitoring, inspecting, and		\
8	Does each conservation easement reported on line 2(d) abo		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conserva-	tion easements in its revenue and expense s	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	ation's financial statements that describes th	ne organization's accounting for
	conservation easements.		
Pa	t III Organizations Maintaining Collections of	•	her Similar Assets.
	Complete if the organization answered "Yes" to Form		
1a	If the organization elected, as permitted under SFAS 116 (A		
	historical treasures, or other similar assets held for public ex		ce of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that desc		
b	If the organization elected, as permitted under SFAS 116 (A		
	treasures, or other similar assets held for public exhibition, e	education, or research in furtherance of publ	lic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical tr		gain, provide
	the following amounts required to be reported under SFAS		
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		> \$

Par	t III Organizations Maintaining C		+ Historiaal T-	00011800 0	Othar			50∠3		
L			· · · · · · · · · · · · · · · · · · ·	·						
3	Using the organization's acquisition, accessing	on, and other record	s, cneck any of the	tollowing that a	ire a sigr	nificant us	e of its	collectio	n item	S
	(check all that apply):									
a	Public exhibition	d		hange program						
b	Scholarly research	е	Other							
C	Preservation for future generations	41			-					
4	Provide a description of the organization's co						e in Par	t XIV.		
5	During the year, did the organization solicit o							٦.,	-	٦
Dor	to be sold to raise funds rather than to be ma t IV Escrow and Custodial Arran							Yes		<u> No</u>
Fai	t IV Escrow and Custodial Arran reported an amount on Form 990, Par		ete if the organizatio	n answered "Y	es" to Fo	orm 990, I	Part IV,	line 9, or		
	· · · · · · · · · · · · · · · · · · ·									
та	Is the organization an agent, trustee, custodi							٦,,	Γ—	٦.,
	on Form 990, Part X?						└─	Yes		∐ No
D	If "Yes," explain the arrangement in Part XIV	and complete the to	llowing table:					A		
_	Designing belows							Amoun	τ	
	Beginning balance									
	Additions during the year									
e	Distributions during the year									
7-	Ending balance							7 v		7
	Did the organization include an amount on F		217		• • • • • • • • • • • • • • • • • • • •		L	Yes		∐ No
Par	If "Yes," explain the arrangement in Part XIV. To V Endowment Funds. Complete in		ewordd "Voe" to Eo	rm 000 Part N	lino 10					
	E T LINGUE T CATALON COMplete	(a) Current year		1			oro boak	(-) Four	r Maara	hoak
4	Paginning of year balance		(b) Prior year	(c) Two years	Dack (C) Tillee yea	ais nack	(e) Fou	years	Dack
	Beginning of year balance	26,517.	29,243.							· · · ·
	Contributions Net investment earnings, gains, and losses		0.706							
C		5,593.	-2,726.			<u></u>	•			
d	Grants or scholarships Other expenditures for facilities	500.					· · ·	· · · · · · - ·		
е	•			ļ						
	and programs Administrative expenses	1							* :	
'	End of year balance	352, 31,558,	26.517.	20	242					
g 2	Provide the estimated percentage of the cur				243.			<u>. </u>	<u>:</u>	<u> </u>
a	Board designated or quasi-endowment	100.00	%	ajj rielu as.						
b	Permanent endowment • .00	%								
	Temporarily restricted endowment	-0°0 %								
·	The percentages in lines 2a, 2b, and 2c should be a sh									
39	Are there endowment funds not in the posse		ation that are held a	end administers	d for the	organiza	ition			
oa	by:	ocion or and organiza		and administration	20 10, 0,	ouganiza	(CO)		Yes	No
	(i) unrelated organizations							3a(i)	X	140
	(ii) related organizations									Х
h	If "Yes" to 3a(ii), are the related organization									1 22
4	Describe in Part XIV the intended uses of the			*-*				<u> OD</u>	.	1
Par	rt VI Land, Buildings, and Equipn									
	Description of property	(a) Cost or o	·i	t or other	(c) Acc	cumulated	1	(d) Boo	ık valı	18
	2 compaint or property	basis (investr	1 '	(other)	. ,	eciation	•	(u) Doc	n van	40
12	Land			8,550.				15	8 5	50.
	Buildings			27,552.	1.4	19,13	4.	3,60		
c				73,259.		$\frac{10,15}{20,15}$				09.
_	Equipment			77,267.		$\frac{20,13}{78,42}$				346.
	Other					. ~ , _ 4			-, -	
	I. Add lines 1a through 1e. (Column (d) must e		X, column (B). line	10(c).)			>	3,91	8.0	923.

Schedule D (Form 990) 2011

38-2056236 Page 4 AGENCY, INC. Schedule D (Form 990) 2011 Part XI | Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements Total revenue (Form 990, Part VIII, column (A), line 12) 10,809,549. 10,809,133. Total expenses (Form 990, Part IX, column (A), line 25) 2 Excess or (deficit) for the year. Subtract line 2 from line 1 416. 3 3 105,154. 4 Net unrealized gains (losses) on investments 4 5 Donated services and use of facilities 5 6 Investment expenses 6 Prior period adjustments 7 7 250,256. 8 Other (Describe in Part XIV.) 8 Total adjustments (net). Add lines 4 through 8 355,410. 9 9 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 355,826. 10 Part XII | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements 11,549,445. Amounts included on line 1 but not on Form 990, Part VIII, line 12: 111,930. Net unrealized gains on investments 325,967. Donated services and use of facilities 2b Recoveries of prior year grants 2c 243,480 Other (Describe in Part XIV.) 681,377. e Add lines 2a through 2d 2e Subtract line 2e from line 1 3 10,868,068. Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b -58.519Other (Describe in Part XIV.) -58,519. c Add lines 4a and 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 10,809,549. Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 11,193,619. Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a b Prior year adjustments c Other losses 2c d Other (Describe in Part XIV.) 384,486. e Add lines 2a through 2d 2e 10,809,133. Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) c Add lines 4a and 4b 4c 10,809 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: THE MID MICHIGAN COMMUNITY ACTION AGENCY (MMCAA) IS THE BENEFICIARY UNDER TWO ENDOWMENT FUND AGREEMENTS WITH THE CLARE COUNTY THE ASSETS OF THE ENDOWMENT FUND, \$31,558, ARE COMMUNITY FOUNDATION. INCLUDED ON THE STATEMENT OF FINANCIAL POSITION OF THE CLARE COUNTY COMMUNITY FOUNDATION. MMCAA DOES NOT REFLECT THE BALANCE WITHIN THE STATEMENT OF FINANCIAL POSITION. MMCAA DOES NOT EXERCISE ANY CONTROL OVER THE PRINCIPAL OF THE FUND BUT, BASED ON A FORMULA, CERTAIN AMOUNTS OF THE FUND MAY BE DISTRIBUTED TO AND EXPENDED BY THE NONPROFIT.

VARIANCE POWER HAS BEEN GRANTED TO THE CLARE COUNTY COMMUNITY FOUNDATION FOR THE ASSETS IN THE ENDOWMENT FUNDS. IF MMCAA CEASES TO EXIST OR NO LONGER PERFORMS ITS FUNCTIONS UNDER THE PROVISIONS OF THE AGREEMENT, THE CLARE COUNTY COMMUNITY FOUNDATION SHALL CONTINUE TO ADMINISTER AND

DISBURSE FUND ASSETS IN A MANNER DEEMED APPROPRIATE.

INVESTMENT AND SPENDING POLICIES ARE DETERMINED BY THE CLARE COUNTY COMMUNITY FOUNDATION, IN ACCORDANCE WITH ESTABLISHED GUIDELINES ADOPTED BY THE FOUNDATION'S GOVERNING BOARD.

PART X, LINE 2: THE ORGANIZATION IS REQUIRED TO ASSESS WHETHER IT IS MORE LIKELY THAN NOT THAT A TAX POSITION WILL BE SUSTAINED UPON EXAMINATION ON THE TECHNICAL MERITS OF THE POSITION ASSUMING THE TAXING AUTHORITY HAS FULL KNOWLEDGE OF ALL INFORMATION. IF THE TAX POSITION DOES NOT MEET THE MORE LIKELY THAN NOT RECOGNITION THRESHOLD, THE BENEFIT OF THAT POSITION IS NOT RECOGNIZED IN THE FINANCIAL STATEMENTS. THE ORGANIZATION HAS DETERMINED THERE ARE NO AMOUNTS TO RECORD AS ASSETS OR LIABILITIES RELATED TO UNCERTAIN TAX POSITIONS. THE ORGANIZATION'S RETURNS FOR THE TAX YEARS 2008 AND BEYOND REMAIN SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE.

PART XI, LINE 8 - OTHER ADJUSTMENTS:

POSTRETIREMENT HEALTH PLAN CHANGES OTHER THAN NET PERIODIC

COST 243,480.

EOUITY METHOD EARNINGS 6,776.

TOTAL TO SCHEDULE D, PART XI, LINE 8 250,256.

Schodule D (Form 990) 2011 ACTION Schodule D (Form 990) 2011 ACTION	38-2056236 Page 5
Schedule D (Form 990) 2011 AGENCY, INC. Part XIV Supplemental Information (continued)	30 2030230 rages
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
POSTRETIREMENT HEALTH PLAN CHANGES OTHER THAN NET PERIODIC	
COST	243,480.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
FUNDRAISING EXPENSE	-22,840.
RENTAL EXPENSE	-35,641.
CONSOLIDATED ENTITY REVENUE	-38.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	
	50/5254
PART XIII, LINE 2D - OTHER ADJUSTMENTS:	
FUNDRAISING EXPENSES	22,840.
RENTAL EXPENSE	35,641.
CONSOLIDATED ENTITY EXPENSE	38.
TOTAL TO SCHEDULE D, PART XIII, LINE 2D	58,519.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Open to Public Inspection

Schedule I (Form 990) (2011)

Name of the organization MID MICHI AGENCY, I	Employer identification number 38-2056236						
Part I General Information on Grants a	and Assistance						
Does the organization maintain records criteria used to award the grants or assi Describe in Part IV the organization's pr	stance?				•		
Part II Grants and Other Assistance to		_		_		· ·	<u> </u>
recipient that received more than 1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant
		;					
2 Enter total number of section 501(c)(3) a 3 Enter total number of other organizations			e line 1 table				>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

<u>38-2056236</u>

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
FOOD COMMODITIES DISTRIBUTED TO LOW INCOME	9809	152.	1,258,373.	STATE OF MI VALUES	FOOD COMMODITIES DISTRIBUTED TO LOW INCOME INDIVIDUALS
HOUSING ACTIVITIES INCLUDING WEATHERIZATION, ENERGY AND HOUSING ASSISTANCE TO LOW INCOME INDIVIDUALS.	581	3,701,568.	0.		
EMERGENCY FOOD AND SHELTER ASSISTANCE	9177	191,069.	0.		
		· · · · · · · · · · · · · · · · · · ·			
Part IV Supplemental Information. Complete this part to p	rovide the information	required in Part I, I	line 2, and any other	additional information.	
SCHEDULE I, PART I, LINE 2: THE	ORGANIZATIO	N MONITOR	S THE USE	OF GRANT	
FUNDS THROUGH COMPLIANCE WITH FU	NDING SOURC	E REGULAT	IONS.		
	19 -4				
				<u> </u>	

SCHEDULE M (Form 990)

Department of the Treasury

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

► Attach to Form 990 MID MICHIGAN COMMUNITY ACTION

INC.

AGENCY.

Historical artifacts

Scientific specimens _______Archeological artifacts

(SUPPLIES

Employer identification number

38-2056236

Types of Property Part I (a) (b) (d) (c) Check if Number of Noncash contribution Method of determining contributions or amounts reported on applicable noncash contribution amounts tems contributed Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 6 Cars and other vehicles 7 Boats and planes Intellectual property 8 Securities - Publicly traded 9 Securities - Closely held stock _____ 10 Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 Qualified conservation contribution -13 Historic structures Qualified conservation contribution - Other... 14 Real estate - Residential 15 Real estate - Commercial 16 17 Real estate - Other Collectibles 18 1,258,373. Х STATE OF MI VALUES 19 Food inventory Drugs and medical supplies 20 21 Taxidermy

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for			i
	at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for		, 1	
	the entire holding period?	30a		Х
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Х	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash			
	contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		!	

105

Х

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

5,249.

29

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

22 23

24

25

26

27 28 Other >

Other >

Schedule M					NCY, INC							<u>056236 </u>	Page 2
Part II	Su	pplei	mental	Infor	mation. Con	plete this	part to provide the	informat	ion requ	ired by Part I, lir	ies 30b, 3	2b, and 33, a	nd whether
	tne Also	organ comi	ızatıon is i plete this i	eporti part fo	ng in Part I, col r any additiona	iumn (b), t al informat	he number of contri ion.	outions,	ine num	iper of items rec	eivea, or i	a combination	ot both.
											·		· · · · · ·
SCHEDI	TT. E	M	חממם	т	COLUMN	/R).	ESTIMATED	¢50	סקס	COMTO T BI	שריים		
2CIIEDC	ت ب	141 ,	LWI	Ι,	COLOM	(1).	BOLINAID	ب روز	LEK	CONTRIB	DION.		
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
MODERATE INCOME, TO PROVIDE AN AVENUE FOR RURAL COMMUNITY ACTION
COMMITTEES IN NORTHERN MICHIGAN TO WORK CLOSELY WITH THEIR LOCAL POWER
STRUCTURES AND IN FACT BECOME DESIGNATED BY LOCAL PUBLIC UNITS OF
GOVERNMENT AS THE OFFICIAL PLANNING AGENCY FOR SOCIAL AND ECONOMIC
DEVELOPMENT, AND TO APPLY FOR, RECEIVE, ADMINISTER AND DISBURSE FUNDS
FOR EDUCATIONAL AND SOCIAL WORK CONSISTENT WITH THE ORGANIZATION'S
PURPOSE.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
PROGRAMS. SERVICES INCLUDE HOME VISITS, PLAYGROUP ACTIVITIES, CHILD
DEVELOPMENT, PARENT EDUCATION, MENTORING, AND A VARIETY OF OTHER
SUPPORT RESOURCES.
-HEAD START/GREAT START READINESS PROGRAM IS A CENTER BASED PROGRAM FOR
CHILDREN 3-5 YEARS OLD. THE FEDERAL AND STATE FUNDING IS COMBINED TO
PROVIDE AN EARLY LEARNING OPPORTUNITY PREPARING THE YOUNG CHILDREN FOR
KINDERGARTEN. ADDITIONAL SUPPORT IS PROVIDED FOR SPECIAL NEEDS, SOCIAL
SERVICES, MEDICAL, DENTAL, MENTAL HEALTH AND OTHER RELATED NEEDS.
-CHILD CARE FOOD PROGRAM IS A DAILY FOOD PROGRAM FOR CHILDREN IN
ATTENDANCE AT THE PRESCHOOL PROGRAMS TO RECEIVE NUTRITIOUS MEALS AND
SNACKS.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

-HOME REHABILITATION SERVICES INCLUDE A VARIETY OF REPAIRS TO ENHANCE

THIS MIGHT INCLUDE SIDING, ROOF REPAIR, WINDOWS,

THE HOUSING STOCK.

OTHER RELATED IMPROVEMENTS.

Employer identification number 38-2056236

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

FOR INCOME ELIGIBLE FAMILIES WITH NO AGE RESTRICTIONS. FOOD PRODUCTS

INCLUDE JUICE, VEGETABLES, FRUIT, MEAT, BEANS, AND PEANUT BUTTER.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

EMERGENCY SERVICES

EXPENSES \$ 1,347,095. INCLUDING GRANTS OF \$ 1,279,001. REVENUE \$ 977.

COMMUNITY SERVICES

EXPENSES \$ 880,224. INCLUDING GRANTS OF \$ 191,069. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 4: THE ORGANIZATION'S BYLAWS WERE

AMENDED TO INCREASE MAXIMUM BOARD MEMBERSHIP FROM 18 TO 19 IN ORDER TO MAKE

THE HEAD START POLICY COUNCIL REPRESENTATIVE A VOTING MEMBER.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS REVIEWED BY THE ORGANIZATION'S BOARD FINANCE COMMITTEE WHO RECOMMENDS TO THE BOARD OF DIRECTORS ACCEPTANCE OF THE RETURN PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS AND EMPLOYEES ARE

ASKED TO SIGN A CONFLICT OF INTEREST STATEMENT ANNUALLY. PER THE CONFLICT

OF INTEREST POLICY NO BOARD MEMBER, EMPLOYEE, OFFICER OR AGENT OF THE

ORGANIZATION SHALL PARTICIPATE IN THE SELECTION, OR IN THE AWARD OR

ADMINISTRATION OF A CONTRACT SUPPORTED BY FEDERAL, STATE OR AGENCY FUNDS IF

A CONFLICT OF INTEREST, REAL OR APPARENT, WOULD BE INVOLVED.

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization MID MICHIGAN COMMUNITY ACTION AGENCY, INC.	Employer identification number 38-2056236
FORM 990, PART VI, SECTION B, LINE 15: THE GOVERNING BOAR	D CONDUCTS A WAGE
COMPARIBILITY REVIEW PRIOR TO THE ANNUAL PERFORMANCE REVI	EW OF THE
EXECUTIVE DIRECTOR/CEO. THE HUMAN RESOURCES DIRECTOR CON	DUCTS A WAGE
COMPARIBILITY REVIEW FOR ALL KEY EMPLOYEE POSITIONS. THI	S_INFORMATION IS
USED TO ESTABLISH BASELINE WAGES AS WELL AS TO DETERMINE	COMPENSATION
INCREASES.	
FORM 990, PART VI, SECTION C, LINE 19: THE GOVERNING DOCU	MENTS, CONFLICT
OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE	E TO THE PUBLIC
UPON REQUEST.	
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
NET UNREALIZED GAINS ON INVESTMENTS:	105,154.
POSTRETIREMENT HEALTH PLAN CHANGES OTHER THAN NET PERIODI	<u>.c</u>
COST	243,480.
EQUITY METHOD EARNINGS	6,776.
TOTAL TO FORM 990, PART XI, LINE 5	355,410.
REVENUE CODE SECTION 168(H)(6)(F)(II) ELECTION	
FOURTH STREET SENIOR HOUSING, LLC (GENERAL PARTNER, FOURT	TH STREET
SENIOR LIMITED DIVIDEND HOUSING ASSOCIATION LIMITED PARTY	NERSHIP)
1574 E. WASHINGTON ROAD	
FARWELL, MI 48622	
EIN: 38-2056236	
FORM 4562; DEPRECIATION AND AMORTIZATION ELECTION UNDER	INTERNAL
REVENUE CODE SECTION 168(H)(6)(F)(II)	

EIN: 45-5090452

FORM 4562; DEPRECIATION AND AMORTIZATION ELECTION UNDER INTERNAL REVENUE CODE SECTION 168(H)(6)(F)(II)

PURSUANT TO TEMPORARY TREASURY REGULATION SECTION 301.9100-7T, GARFIELD SENIOR HOUSING, LLC A MICHIGAN LIMITED LIABILITY COMPANY, A SUBSIDIARY OF MID MICHIGAN COMMUNITY ACTION AGENCY, INC., A MICHIGAN NON-FOR-PROFIT ORGANIZATION, HEREBY ELECTS UNDER INTERNAL REVENUE CODE SECTION 168(H)(6)(F)(II): NOT TO BE TREATED AS A TAX EXEMPT ENTITY FOR PURPOSES OF INTERNAL REVENUE CODE SECTIONS 168(H)(5) AND (6), AND (II) TO TREAT ANY GAIN RECOGNIZED BY ITS TAX-EXEMPT PARENT ON ANY

tame of the organization MID MICHIGAN COMMUNITY ACTION AGENCY, INC. 38-2056236 DISPOSITION OF AN INTEREST IN IT (AND TO TREAT ANY DIVIDENDS OR INTEREST RECEIVED OR ACCRUED BY ITS TAX EXEMPT PARENT FROM IT) AS INRELATED BUSINESS TAXABLE INCOME UNDER CODE SECTION 511.	Schedule O (Form 990 or 990-EZ) (2011)	Page 2
INTEREST RECEIVED OR ACCRUED BY ITS TAX EXEMPT PARENT FROM IT) AS JUNELATED BUSINESS TAXABLE INCOME UNDER CODE SECTION 511.	Name of the organization MID MICHIGAN COMMUNITY ACTION AGENCY, INC.	
INRELATED BUSINESS TAXABLE INCOME UNDER CODE SECTION 511.	DISPOSITION OF AN INTEREST IN IT (AND TO TREAT ANY DIVIDE	ENDS OR
	INTEREST RECEIVED OR ACCRUED BY ITS TAX EXEMPT PARENT FRO	OM IT) AS
	UNRELATED BUSINESS TAXABLE INCOME UNDER CODE SECTION 511.	•
		<u></u>

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990. See separate instructions.

2011 Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EiN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
GARFIELD SENIOR HOUSING, LLC - 45-5090452 1574 E WASHINGTON RD FARWELL, MI 48622	HOUSING	MICHIGAN			MID MICHIGAN COMMUNITY ACTION AGENCY, INC.
GARFIELD MANOR SERVICES, LLC - 38-3316371 218 ENGLEHARDT DR BAY CITY, MI 48706	HOUSING	MICHIGAN	-111		MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	(g) Section 512(b)(1 controlled entity?	
				501(c)(3))		Yes	No
	-						
					- 177-2		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

Page 2

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(H	 า)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop	cations?	Code V-UBI amount in box 20 of Schedule	managing partner?	Percentage ownership
	<u></u>	country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
FOURTH STREET COMMERICAL, LLC											
- 27-0973910, 805 W BROADWAY,	COMMERCIAL										
STE 1, MT.PLEASANT MI 48858	RENTAL	MI	N/A	RELATED	5,401.	243,641.		X	N/A	X	50.00%
FOURTH STREET SENIOR HOUSING	_]				
LDHA - 26-3566721, 805 W		1	FOURTH STREET								
BROADWAY, STE 1, MT.PLEASANT,		ł	SENIOR				İ				
MI 48858	HOUSING	MI	HOUSING, LLC	RELATED	-10.	512,105.		X	N/A_	X	.00%
GARFIELD MANOR LDHALP -											
38-3317214, 218 ENGLEHARDT			GARFIELD MANOR						i I		
DR. BAY CITY, MI 48706	HOUSING	MI	SERVICES, LLC	RELATED	-527.	457,620.		X	N/A	X	1.00%
									· · · · · · · · · · · · · · · · · · ·		

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
FOURTH STREET SENIOR HOUSING, LLC - 27-0960481 144 WEST FOURTH STREET CLARE, MI 48617	HOUSING		MID MICHIGAN COMMUNITY ACTION AGENCY	C CORP	6,887.	456,208.	100%

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one or	more	related organizations liste	d in Parts II-IV?					
а	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		*****************************		1a		X		
b	b Gift, grant, or capital contribution to related organization(s)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1b		Х		
С	c Gift, grant, or capital contribution from related organization(s)	,,.,,,.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1c		Х		
d	d Loans or loan guarantees to or for related organization(s)		*************************		1d		X		
е	e Loans or loan guarantees by related organization(s)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1e		X		
f	f Sale of assets to related organization(s)								
9	g Purchase of assets from related organization(s)				1g		X		
h	h Exchange of assets with related organization(s)		***************************************		1h		X		
i	Lease of facilities, equipment, or other assets to related organization(s)				<u> 1i</u>		X		
i	Lease of facilities, equipment, or other assets from related organization(s)				11		X		
k	Performance of services or membership or fundraising solicitations for related organization(s)		14,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1k		X		
1	Performance of services or membership or fundraising solicitations by related organization(s)		***************************************		11		X		
m	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1m		X		
n	n Sharing of paid employees with related organization(s)		1*:		1n		X		
• •	(4)								
0	Reimbursement paid to related organization(s) for expenses				10		X		
n	Reimbursement paid by related organization(s) for expenses		***************************************		1p	7	X		
P	7 (toling desire) Pela by tolated engline action (e) 15. Expenses		***************************************		·iP				
а	Other transfer of cash or property to related organization(s)				1q		Х		
r	Other transfer of cash or property from related organization(s)		***************************************		1r		X		
	If the answer to any of the above is "Yes," see the instructions for information on who must comp					1			
	(a) (b) Name of other organization Transactio type (a-r)		(c) Amount involved	(d) Method of determining amount involved					
			 						
1)									
2)									
3)									
4)									
9									
5)									
3)									
				Sahadula Di					

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN	(b) Primary activity	(c) Legal domicile	(d) Predominant income	(e) Are all partners sec. 501(c)(3) orgs.?	(f) Share of	(g) Share of	(h) Dispropor-	(i) Code V-UBI	(j) General or	(k) Percentage
of entity		(state or foreign country)	Predominant income (related, unrelated, excluded from tax under section 512-514)	501(c)(3) orgs.? Yes No	total income	end-of-year assets	tionate allocations? Yes No	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner? Yes No	ownership
	-									
	-									
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	<u> </u> -				j					
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		<u></u>								
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Schedule R (Form 990) 2011 AGENCY, INC.	<u> 38-20</u>	056236 Page 5
Part VII Supplemental Information		
Complete this part to provide additional information for responses to questions on Schedule R (see instructions)	uctions).	
PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE A	a codd	OD DDIICH.
FART IV, IDENTIFICATION OF REDAILED ORGANIZATIONS TAXABLE A	5 CORP	OK IKUSI:
NAME OF RELATED ORGANIZATION:		
FOURTH STREET SENIOR HOUSING, LLC		
Contain Bandara Dania on Maria, and		-
DIRECT CONTROLLING ENTITY: MID MICHIGAN COMMUNITY ACTION A	GENCY,	INC.
·		
	 	
		
		

Schedule R (Form 990) 2011

132165 01-23-12

Form 8868 (Rev. 1-2012)					Page 2
If you are filing for an Ad	ditional (Not Automatic) 3-Month Ext	tension, c	omplete only Part II and check this	pox	. X
Note. Only complete Part i	l if you have already been granted an a	utomatic 3	3-month extension on a previously fil	ed Form 8868.	
	tomatic 3-Month Extension, complet				
Part II Additiona	al (Not Automatic) 3-Month E	xtensior	n of Time. Only file the origin	al (no copies neede	d).
·			Enter filer's	identifying number, see	instructions
-, ,	pt organization or other filer, see instruc			Employer identification n	umber (EIN) or
·	IGAN COMMUNITY ACTIO	ON			
File by the AGENCY,				<u> X 38-2056</u>	236
Miling Volif I	t, and room or suite no. If a P.O. box, se I WASHINGTON ROAD	ee instruct	tions.	Social security number (\$	3SN)
	ost office, state, and ZIP code. For a for 48622	oreign add	ress, see instructions.		
Enter the Return code for t	he return that this application is for (file	e a separat	te application for each return)		0 1
Application		D-t			Return
Application Is For		Return Code	Application Is For		
Form 990	-	01	15 FOI	· ;	Code
Form 990-BL		02	Form 1041-A		08
Form 990-EZ		01	Form 4720		09
Form 990-PF		04	Form 5227		10
Form 990-T (sec. 401(a) or	408(a) trust)	05	Form 6069	···	11
Form 990-T (trust other tha	• • • • • • • • • • • • • • • • • • • •	06	Form 8870		12
	Part II if you were not already granted		1—·	iously filed Form 8868.	
	JILL SUTTON				
The books are in the ca	re of ▶ 1574 EAST WASH	INGTO	N ROAD - FARWELL, I	MI 48622	
Telephone No. ► 98			FAX No. ▶		
 If the organization does 	not have an office or place of business	s in the Ur	nited States, check this box		
	turn, enter the organization's four digit				up, check this
box 🕨 🔲 . If it is for pa	art of the group, check this box 🕨 🗀	and atta	ich a list with the names and EINs of	all members the extension	on is for.
4 I request an addition	al 3-month extension of time until	AUGUS'	T 15, 2013		
5 For calendar year	, or other tax year beginning(OCT 1	<u>, 2011</u> , and ending	g_SEP 30, 201	. 2
6 If the tax year entere	ed in line 5 is for less than 12 months, c counting period	heck reas	on: Initial return	Final return	
7 State in detail why y	ou need the extension				
WE RESPECT	FULLY REQUEST ADDIT	IONAL	TIME IN ORDER TO	FILE A COMPLE	TE AND
ACCURATE T	AX RETURN.				
8a If this application is t	for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	enter the tentative tax, less any		
nonrefundable credi	ts. See instructions.			8a \$	<u> </u>
b If this application is t	for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and estimated		
tax payments made.	. Include any prior year overpayment al	lowed as a	a credit and any amount paid		
previously with Forn				8b \$	0.
	act line 8b from line 8a. Include your pa	-	th this form, if required, by using		
EFTPS (Electronic Fe	ederal Tax Payment System). See instru			8c \$	0.
Under penalties of periury 1 d	Signature and Verificat eclare that I have examined this form, includ		st be completed for Part II o	-	and belief
it is true, correct, and complet	te, and that I am authorized to prepare this for	orm.	panying contradict and automonic, and the	o and book of this informituge (and bolloly
Signature >	Title ▶ (CPA		Date ►	

Form 8879-EO

IRS e-file Signature Authorization fau an Evanuat Onnanination

ioi an	Exem	br.	Organization			
fiscal vear beginning	ОСТ	1	. 2011, and ending	SEP	3.0	.20 1

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OMB No. 1545-1878

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. See instructions.

Employer identification number

AGENCY, INC.

Name of exempt organization

38-2056236

Name and title of officer

JILL SUTTON

EXECUTIVE DIRECTOR

Part I	Type of Return and Return Information	(Whole Dollars Only
--------	---------------------------------------	---------------------

For calendar year 2011, or

MID MICHIGAN COMMUNITY ACTION

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a	Form 990 check here Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	10809549
	Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	2b	
За	Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	

Declaration and Signature Authorization of Officer

Under penalties of periury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box onl	Officer's	PIN:	check	one	box	onl
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to enter my PIN 12345
Enter five numbers, but do not enter all zeros
this return that a copy of the return uthorize the aforementioned ERO to
electronically filed return. If I have arities as part of the IRS Fed/State
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ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

39015512345

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

Date 🕨

ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do So