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CLIENT'S COPY



April 26, 2022

Mid Michigan Community Action Agency, Inc. 1574 East Washington Road Farwell, MI 48622 Attention: Jill Sutton

Dear Jill:

Enclosed are the original and one copy of the 2020 Exempt Organization returns, as follows...

2020 Form 990

2020 Form 990-T

2020 Michigan Form CTS-02

Please review the returns for completeness and accuracy.

We prepared the returns from information you furnished us without verification. Upon examination of the returns by tax authorities, requests may be made for underlying data. We therefore recommend that you preserve all records which you may be called upon to produce in connection with such possible examinations.

We sincerely appreciate the opportunity to serve you. Please contact us if you have any questions concerning the tax returns.

Sincerely,

John Hemming, CPA

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

September 30, 2021

Prepared For:

Mid Michigan Community Action Agency, Inc. 1574 East Washington Road Farwell, MI 48622

Prepared By:

Wipfli LLP PO Box 8700 Madison, WI 53708-8700

Amount Due or Refund:

No amount is due.

Make Check Payable To:

No amount is due.

Mail Tax Return and Check (if applicable) To:

Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027

Return Must be Mailed On or Before:

August 15, 2022

Special Instructions:

We recommend that returns be mailed certified mail, return receipt requested, with the stamp validated at a postal station in order to have proof of timely mailing.

Internal Revenue Code Section 6104(d) requires that Form 990-T should be made available for public inspection during regular business hours at the organization's principal office. The return must also be available for public inspection at any regional or district offices having three or more employees. Inspection of this return must be allowed for three years from the due date specified above. The inspection requirement applies to all portions of the return except for the names and addresses of any contributors to the organization. The inspection requirement also applies to your organization's application for tax-exempt status (Form 1023 or 1024) and the Internal Revenue Service determination letter approving exempt status.

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

September 30, 2021

Pre	рa	rec	١F	or	:
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Mid Michigan Community Action Agency, Inc. 1574 East Washington Road Farwell, MI 48622

Prepared By:

Wipfli LLP PO Box 8700 Madison, WI 53708-8700

Amount Due or Refund:

Not applicable

Make Check Payable To:

Not applicable

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-EO to our office. We will transmit the return electronically to the IRS and no further action is required. Return Form 8879-EO to us by August 15, 2022

Internal Revenue Code Section 6104(d) requires that Form 990 should be made available for public inspection during regular business hours at the organization's principal office. The return must also be available for public inspection at any regional or district offices having three or more employees. Inspection of this return must be allowed for three years from the due date specified above. The inspection requirement applies to all portions of the return except for the names and addresses of any contributors to the organization. The inspection requirement also applies to your organization's application for tax-exempt status (Form 1023 or 1024) and the Internal Revenue Service determination letter approving exempt status.

Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

or calendar year 2020, or fiscal year beginning	OCT	1	, 2020, and ending	SEP	30	, 20 2
, , , , , , , , , , , , , , , , , , , ,						

OMB No. 1545-0047

Department of the Treasury

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879EO for the latest information. Internal Revenue Service Name of exempt organization or person subject to tax Taxpayer identification number MID MICHIGAN COMMUNITY ACTION AGENCY, INC. 38-2056236 Name and title of officer or person subject to tax JILL SUTTON EXECUTIVE DIRECTOR Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here ►X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) ______ 1b b Total revenue, if any (Form 990-EZ, line 9) ______ 2b 2a Form 990-EZ check here b Total tax (Form 1120-POL, line 22) 3b 3a Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b 4a Form 990-PF check here b Balance due (Form 8868, line 3c) 5a Form 8868 check here 6a Form 990-T check here b Total tax (Form 990-T, Part III, line 4) 6b 7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that 🗓 I am an officer of the above organization or 🔲 I am a person subject to tax with respect to (name of organization) , (EIN) and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X lauthorize WIPFLI LLP to enter my PIN ERO firm name Enter five numbers, but as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies)

regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax Part III

Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification

number (EFIN) followed by your five-digit self-selected PIN.

39015554403

I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ► JOHN HEMMING, CPA

_ Date $\triangleright _04/26/22$

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2020)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Open to Public Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. 2021 A For the 2020 calendar year, or tax year beginning OCT 1, 2020 and ending SEP 30, Check if applicable: C Name of organization D Employer identification number MID MICHIGAN COMMUNITY ACTION Address change AGENCY, INC. Name change 38-2056236 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 1574 EAST WASHINGTON ROAD 989-386-3805 19,083,550. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return FARWELL, MI 48622 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: JILL SUTTON for subordinates? Yes X No SAME AS C ABOVE H(b) Are all subordinates included? Tax-exempt status: X 501(c)(3) 4947(a)(1) or 501(c) () ◀ (insert no.) If "No," attach a list. See instructions J Website: ► WWW.MMCAA.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > L Year of formation: 1973 M State of legal domicile: MI Part I Summary Briefly describe the organization's mission or most significant activities: TO GUIDE LOCAL RESIDENTS ON **Activities & Governance** PATH TO SELF-SUFFICIENCY THROUGH EMPOWERMENT, EDUCATION AND if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 16 Number of independent voting members of the governing body (Part VI, line 1b) 16 4 268 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 822 Total number of volunteers (estimate if necessary) 6 375,355. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 11,654,105. 18,053,660. Contributions and grants (Part VIII, line 1h) 8 Revenue 502,305. 521,343. Program service revenue (Part VIII, line 2g) 34,622. 51,583. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 396,899. 197,219. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 12,388,251. 19,023,485. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 3,316,755. 8,633,150. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 6,017,992. 6,808,129. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 3,045,544. 3,365,956. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18,807,235. 12,380,291. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 7,960. 216,250. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** Ы 9,177,580. 9,662,222. 20 Total assets (Part X, line 16)

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer		Date						
Here	JILL SUTTON, EXECUTIVE	DIRECTOR							
	Type or print name and title								
	Print/Type preparer's name	Preparer's signature	Date Check PTIN						
Paid	JOHN HEMMING, CPA	JOHN HEMMING, CPA	04/26/22 self-employed P00856805						
Preparer	Firm's name WIPFLI LLP		Firm's EIN ▶ 39-0758449						
Use Only	Firm's address PO BOX 8700								
		8-8700	Phone no. 608.274.1980						
May the IF	Type or print name and title Print/Type preparer's name JOHN HEMMING, CPA Firm's name WIPFLI LLP Only Firm's address PO BOX 8700								

LHA For Paperwork Reduction Act Notice, see the separate instructions.

22 Net assets or fund balances. Subtract line 21 from line 20

21 Total liabilities (Part X, line 26)

Part II Signature Block

三年

Form 990 (2020)

3,229,060.

6,433,162

3,296,<u>110</u>.

5,881,470.

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	MID MICHIGAN COMMUNITY ACTION GUIDES LOCAL RESIDENTS ON THE PATH TO
	SELF-SUFFICIENCY THROUGH EMPOWERMENT, EDUCATION AND COMMUNITY
	ENRICHMENT.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$6,658,679. including grants of \$5,276,945.) (Revenue \$8,256.)
	CRITICAL NEEDS ACTIVITIES-
	THE AGENCY'S CRITICAL NEEDS ACTIVITES SEEK TO ADDRESS EMERGENT
	HOUSEHOLD NEEDS THAT THREATEN THE INDIVIDUAL OR FAMILY'S ABILITY TO
	STAY IN THE HOME. THE PRIMARY SERVICE PROVIDED IS VENDOR PAYMENTS FOR
	RENT, UTILITIES, AND HOUSING RELATED EMERGENCIES. IN FY 2021, MID
	MICHIGAN COMMUNITY ACTION AGENCY SERVED 2,717 PARTICIPANTS.
	IN FY 2021, THE AGENCY RECEIVED COVID RELATED FUNDS TO HELP WITH
	CLIENTS' PAST DUE RENT, INTERNET, AND FUTURE RENTAL PAYMENTS.
4b	(Code:) (Expenses \$5,174,886. including grants of \$38,720.) (Revenue \$70,098.)
	EARLY CHILDHOOD SERVICES-
	THE AGENCY OPERATES SEVERAL PROGRAMS FOR YOUNG CHILDREN AND THEIR
	FAMILIES. IN FY 2021, MID MICHIGAN COMMUNITY ACTION AGENCY SERVED
	1,774 PARTICIPANTS.
	THE FOLLOWING DESCRIBES THE SPECIFIC SERVICES:
	-WOMEN, INFANTS AND CHILDREN (WIC) CLINIC IS A HEALTH AND NUTRITION
	PROGRAM FOR CHILDREN 0-5 YEARS, PREGNANT AND POST PARTUM MOTHERS. THE
	PROGRAM PROVIDES A COMBINATION OF NUTRITION EDUCATION, SUPPLEMENTAL
	FOOD VOUCHERS AND BREASTFEEDING SUPPORT.
	-EARLY HEAD START IS A HOME BASED VISITING PROGRAM PROVIDING PREGNANT
	MOMS AND FAMILIES WITH CHILDREN 0-3 YEARS WITH EARLY EDUCATION
4c	(Code:) (Expenses \$2, 480, 963. including grants of \$1, 152, 140.) (Revenue \$342, 451.)
	COMMUNITY SERVICES
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 3,612,247. including grants of \$ 2,165,345.) (Revenue \$ 100,538.)
4e	Total program service expenses ► 17,926,775.
	Farma 990 (2000)

Form 990 (2020) AGENCY, INC.
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		_X_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		_X_
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		_X_
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		_X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		_X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		_X_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		_X_
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	_X_	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	<u> </u>
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	_X_	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			37
	Schedule D, Parts XI and XII	12a		<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		37	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	37
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		_X_
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	441.		v
4 <i>E</i>	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	45		Х
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
10		46		х
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		Х
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		Х
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		Х
20-	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	04	х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	- ∠\-	ı

032003 12-23-20

Form **990** (2020)

MID MICHIGAN COMMUNITY ACTION

Form 990 (2020) AGENCY, INC.

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			Ш
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	000	
032004	. 12-23-20	Form	990	(2020)

Form 990 (2020) AGENCY, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	- Commission				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		[110
	filed for the calendar year ending with or within the year covered by this return	2a	268			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	0		3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other a		ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	accoun	t)?	4a		_X_
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced in the Financi	ccount	s (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		<u> </u>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		_X_
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orga	nization solicit			
	any contributions that were not tax deductible as charitable contributions?		i i	6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts			
_	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).			_		v
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	•		7a		<u> </u>
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	to file Form 8282?	as requ	illed	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		70		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		7	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra		··	7f		<u> </u>
g g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:		.			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:		1			
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b		40		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1	í	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13 a	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?		ŀ	13a		
а	Note: See the instructions for additional information the organization must report on Schedule O.			ısa		
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
14a				14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					
	excess parachute payment(s) during the year?			15		_X_
	If "Yes," see instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t incon	ne?	16		_X_
	If "Yes," complete Form 4720, Schedule O.					

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 6a, 6b, or 10b below, describe the circumstances, processes, or changes on schedule 6. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
_	officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	├		
3		3		x
				X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		-
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		<u> </u>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
•	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	(mis Section B requests information about policies not required by the internal Revenue Code.)		Yes	No
10-	Did the expenientian have level chanters branches as offiliates?	400	163	X
	Did the organization have local chapters, branches, or affiliates?	10a		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
		15b	X	
b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	130		
40-	· · · · · · · · · · · · · · · · · · ·			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		X	
	taxable entity during the year?	16a	Λ	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b	X	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶MI			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3))	only)	availa	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.		-	
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
_0	JILL SUTTON - 989-386-3805			
	1574 EAST WASHINGTON ROAD, FARWELL, MI 48622			
	TO 1 TENDI WADILINGTON NOAD, FARWELL, MI 40022		000	

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	(do		((Pos	C) ition	l than o	one	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	ln stit utional trustee		irecto		tee)	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) JILL SUTTON	40.00							1.46.005		6 406
EXECUTIVE DIRECTOR	10.00			Х				146,095.	0.	6,496.
(2) CHAD HATHCOCK	40.00	4		l						44 655
FINANCE DIRECTOR	1	<u> </u>		X				74,142.	0.	11,675.
(3) WILLIAM REDER	1.00	l		l						
CHAIRPERSON	1 00	Х		Х				0.	0.	0.
(4) SHARRON SUCH	1.00								•	
VICE CHAIRPERSON	1 00	Х	_	Х				0.	0.	0.
(5) NANCY JONES	1.00								•	
SECRETARY	1 00	Х	_	Х				0.	0.	0.
(6) JERRILYNN STRONG	1.00								•	
TREASURER (THRU DECEMBER 2020)	1 00	Х		Х				0.	0.	0.
(7) JOEL VERNIER	1.00	٠,,		,,					_	
TREASURER	1 00	Х		Х				0.	0.	0.
(8) BROWYN ASPLUND	1.00	٠,,							_	
BOARD MEMBER	1 00	Х						0.	0.	0.
(9) VAUGHN BEGICK	1.00	х						_	0.	_
BOARD MEMBER (10) MELISSA CLEVER	1.00	Δ.						0.	0.	0.
BOARD MEMBER (THRU DECEMBER 2020)	1.00	х						0.	0.	0.
(11) NORM GAGE	1.00	Α						0.	0.	· ·
BOARD MEMBER	1.00	х						0.	0.	0.
(12) STEVE GLASER	1.00	^						0.	0.	· ·
BOARD MEMBER	1.00	Х						0.	0.	0.
(13) CAROL GOULET	1.00	- 22						0.	0.	<u></u>
BOARD MEMBER	1.00	Х						0.	0.	0.
(14) DAVID HOEFLING	1.00	25							0.	<u></u>
BOARD MEMBER (THRU DECEMBER 2020)	1.00	Х						0.	0.	0.
(15) LINDA HOWARD	1.00					\vdash			•	·
BOARD MEMBER	1.30	х						0.	0.	0.
(16) LORI JOHNSON	1.00	 						· ·	•	<u>.</u>
BOARD MEMBER		х						0.	0.	0.
(17) RUTH JOHNSON	1.00	T								
BOARD MEMBER		х						0.	0.	0.
032007 12-23-20										Form 990 (2020)

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Part VII Section A. Officers, Directors, Trus	tees, Key Em	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)				
(A)	(B)			•	C)			(D)	(E)			(F)	
Name and title	Average	(do	not c	Pos heck			one	Reportable	Reportable	,	Es	stimate	ed
	hours per week		, unle cer ar					compensation	compensation		l	nount	
	(list any	_	T		10010	1	100)	from	from related		l	other	
	hours for	direct				_		the organization	organizatior (W-2/1099-MI		ı	pensa rom th	
	related	e or (stee			ısatec		(W-2/1099-MISC)	(** 27 1055 1411	50,	l	janizat	
	organizations	truste	al tru		yee	nd mc		(** =* ** ** ** ** ** ** ** **			ı -	d relat	
	below	Individual trustee or director	nstitutional trustee	ie.	Key employee	Highest compensated employee	Je.				orga	anizati	ions
	line)	Indi	Insti	Officer	Key	High	Former						
(18) TIM MICHELL	1.00												
BOARD MEMBER		Х						0.		0.			0.
(19) SHARON PAYNE	1.00												
BOARD MEMBER		Х						0.		0.			0.
(20) SUSAN WEIMER	1.00												
BOARD MEMBER		Х						0.		0.			0.
(21) CINDY WENTZ	1.00												
BOARD MEMBER		Х						0.		0.	<u> </u>		0.
(22) KATHY WILTON	1.00	1											_
BOARD MEMBER (THRU DECEMBER 2020)		Х						0.		0.	<u> </u>		0.
		1											
											<u> </u>		
											<u> </u>		
		1											
											<u> </u>		
1b Subtotal								220,237.		0.	1	8,1	71.
c Total from continuation sheets to Part VI	I, Section A							0.		0.			0.
d Total (add lines 1b and 1c)							<u> </u>	220,237.		0.	1	8,1	71.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	,000 of reportable	Э			_
compensation from the organization													1
										ſ		Yes	No
3 Did the organization list any former officer.	, director, trust	ee, k	кеу є	empl	oye	e, or	hig	hest compensated emp	loyee on				
line 1a? If "Yes," complete Schedule J for s	uch individual										3		X
4 For any individual listed on line 1a, is the su													
and related organizations greater than \$150											4	Х	
5 Did any person listed on line 1a receive or a	•				•			•	dual for services				
rendered to the organization? If "Yes," com	<u>nplete Schedul</u>	e J f	or su	ıch ı	oers	on .					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co	•	•								pensat	tion fro	om	
the organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thin T		ear.				
(A)	addraaa							(B)	am daga		(C		
Name and business	address						\dashv	Description of s	services	\vdash	compe	nsatio	<u>n</u>
REHMANN GROUP	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	1 /-	4	0.4	1 0		Į	MANIACED TE C			2.0	7 7	0.2
	OVILLE,	МŢ	4	94	<u>т </u>		-	MANAGED IT S	ERVICES	 	<u> </u>	1,1	03.
ROGERS CLEANERS LLC	TT 40621								EDIT CE C		2.4	<i>c</i> 2	06
P.O. BOX 69, KAWKAWLIN, M	11 48031						\dashv	CONTRACTOR S	EKVICES			0,2	06.
R & R DRYWALL							- 1			i			

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142,078.

124,734.

Total number of independent contractors (including but not limited to those listed above) who received more than

7880 S CLARE AVE, CLARE, MI 48617

\$100,000 of compensation from the organization

546 W 5TH ST., CLARE, MI 48617

MARTIN HEATING AND COOLING

CONTRACTOR SERVICES

CONTRACTOR SERVICES

		Check if Schedule O contains a respons	e or note to any lin	e in this Part VIII			
		Officer if Octroduc O contains a respons	ic or riote to arry iiir	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenuè excluded
					function revenue	business revenue	from tax under sections 512 - 514
							Sections 512 - 514
nts ts	1 a	a Federated campaigns 1a	32,605.				
ir our	b	Membership dues 1b					
٠, ج ج	c	Fundraising events1c					
# Z	c	d Related organizations 1d					
Contributions, Gifts, Grants and Other Similar Amounts	6	Government grants (contributions) 1e	16,281,917.				
io io	f	All other contributions, gifts, grants, and					
but The		similar amounts not included above 1f	1,739,138.				
<u> </u>	ç	Noncash contributions included in lines 1a-1f	1,762,400.				
Sor	ŀ	Total. Add lines 1a-1f		18,053,660.			
<u> </u>			Business Code	, i			
ø.	2 a	COMMUNITY SERVICES	624200	342,451.	342,451.		
Š	L b		624200	95,591.	95,591.		
Ser			624410	70,098.	70,098.		
E S		CRITICAL NEEDS SERVICES REVENUE	624200	8,256.	8,256.		
gra Re			624210	4,947.	4,947.		
Program Service Revenue	•	·	-	4,547.	4,547.		
ш.		All other program service revenue		E01 242			
		Total. Add lines 2a-2f		521,343.			
	3	Investment income (including dividends, into		42 502			42 502
	_	other similar amounts)		43,583.			43,583.
	4	Income from investment of tax-exempt bond	•				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a 81,60					
	b	Less: rental expenses 6b 60,06					
	c	Rental income or (loss) 6c 21,54	4.				
	c	Net rental income or (loss))	21,544.			21,544.
	7 a	a Gross amount from sales of (i) Securitie	s (ii) Other				
		assets other than inventory 7a	8,000.				
	b	Less: cost or other basis					
ne		and sales expenses 7b	0.				
Ven	c	Gain or (loss)7c	8,000.				
Revenue	c	d Net gain or (loss)	>	8,000.			8,000.
her	8 a	a Gross income from fundraising events (not					
₹		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18	За				
	b	Less: direct expenses	3b				
	c	Net income or (loss) from fundraising events	>				
	9 a	a Gross income from gaming activities. See					
		Part IV, line 19	Эа				
	b	Less: direct expenses	9b				
		Net income or (loss) from gaming activities					
	10 a	Gross sales of inventory, less returns					
		and allowances	0a				
	t		0b				
		Net income or (loss) from sales of inventory					
			Business Code				
snc	11 a	THRIFT STORE REVENUE	453310	373,779.		373,779.	
ne	b		811000	1,576.		1,576.	
elle eve		;					
Miscellaneous Revenue		All other revenue	_				
2	_ 6	Total. Add lines 11a-11d		375,355.			
	12	Total revenue. See instructions		19,023,485.	521,343.	375,355.	73,127.

Form 990 (2020) AGENCY, INC. Part IX Statement of Functional Expenses

$\overline{}$	504(1/0) 1504(1/0)				
Secti	on 501(c)(3) and 501(c)(4) organizations must comp			npiete column (A).	
	Check if Schedule O contains a respon	se or note to any line in (A)	this Part IX	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	384,444.	384,444.		
2	Grants and other assistance to domestic	0 240 706	0 240 706		
	individuals. See Part IV, line 22	8,248,706.	8,248,706.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	242 017		242 017	
	trustees, and key employees	242,817.		242,817.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	E 200 021	E 062 000	222 020	2 012
7	Other salaries and wages	5,300,831.	5,063,089.	233,829.	3,913.
8	Pension plan accruals and contributions (include	21/ 520	210 221	A 10E	A
_	section 401(k) and 403(b) employer contributions)	214,520. 541,996.	210,331.	4,185. 30,376.	9. 8.
9	Other employee benefits	541,996.		30,3/0.	9.
10	Payroll taxes	507,965.	472,856.	35,101.	8 .
11	Fees for services (nonemployees):				
а	Management				
b	Legal	F0 C00		F0 C00	
С	Accounting	59,600.		59,600.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	00.000		22.252	
f	Investment management fees	22,262.		22,262.	
g	Other. (If line 11g amount exceeds 10% of line 25,	156 106	15 200	122 214	
	column (A) amount, list line 11g expenses on Sch O.)	156,406.		139,014.	
12	Advertising and promotion	50,938.		20 112	2 512
13	Office expenses	973,974.		39,143.	3,719.
14	Information technology	451,050.	451,050.		
15	Royalties	424 446	406 100	04.055	
16	Occupancy	431,146.	406,189.	24,957.	
17	Travel	104,649.	96,107.	8,542.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	33,012.			
20	Interest	45,187.	45,187.		
21	Payments to affiliates	242 222	242 222		
22	Depreciation, depletion, and amortization	349,882.	349,882.		
23	Insurance	136,910.	136,910.		
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	DUES & SUBSCRIPTIONS	30,057.	30,057.		
b		-	-		
c					
d					
	All other expenses	520,883.	487,902.	21,607.	11,374.
25	Total functional expenses. Add lines 1 through 24e		17,926,775.	861,433.	19,027
26	Joint costs. Complete this line only if the organization	•		,	•
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (20

Form **990** (2020)

Form 990 (2020) Part X Balance Sheet

Par	ιχ	Dalance Sneet					
		Check if Schedule O contains a response or note to	any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			961,354.	1	530,576.
	2	Savings and temporary cash investments	134,714.	2	67,019.		
	3	Pledges and grants receivable, net			1,530,826.	3	2,183,154.
	4	Accounts receivable, net			7,439.	4	8,967
	5	Loans and other receivables from any current or for					
		trustee, key employee, creator or founder, substant	ial co	ontributor, or 35%			
		controlled entity or family member of any of these p	erso	ns		5	
	6	Loans and other receivables from other disqualified	pers	sons (as defined			
		under section 4958(f)(1)), and persons described in	sect	ion 4958(c)(3)(B)		6	
တ္က	7	Notes and loans receivable, net			10,308.	7	160,882
Assets	8	Inventories for sale or use		l l	329,099.	8	328,791
Ϋ́	9	B			55,512.	9	146,216
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D Less: accumulated depreciation	0a	7,442,437.			
	b	Less: accumulated depreciation1	0b	3,863,882.	3,643,868.	10c	3,578,555
	11	Investments - publicly traded securities			1,623,605.	11	1,982,798
	12	Investments - other securities. See Part IV, line 11			717,377.	12	675,264
	13	Investments - program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	163,478.	15	0 .		
	16	Total assets. Add lines 1 through 15 (must equal lines 1)	ne 30	3)	9,177,580.	16	9,662,222
	17	Accounts payable and accrued expenses	712,265.	17	1,167,617		
	18	Grants payable				18	
	19	Deferred revenue			387,477.	19	730,483
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part	t IV c	of Schedule D		21	
S	22	Loans and other payables to any current or former of	office	er, director,			
iţi		trustee, key employee, creator or founder, substant	ial co	ontributor, or 35%			
Liabilities		controlled entity or family member of any of these p	erso	ns		22	
-	23	Secured mortgages and notes payable to unrelated	l thir	d parties	1,821,935.	23	976,511.
	24	Unsecured notes and loans payable to unrelated the				24	
	25	Other liabilities (including federal income tax, payab	oles t	o related third			
		parties, and other liabilities not included on lines 17	'-24).	Complete Part X	074 400		
		of Schedule D			374,433.		354,449
	26	Total liabilities. Add lines 17 through 25			3,296,110.	26	3,229,060.
,		Organizations that follow FASB ASC 958, check	here	• X			
Š		and complete lines 27, 28, 32, and 33.			F 450 511		5 045 455
lan	27			<u> </u>	5,472,711.	27	5,947,457
Ba	28	Net assets with donor restrictions			408,759.	28	485,705.
<u> </u>		Organizations that do not follow FASB ASC 958,	che	ck here 🕨 🔛			
Ē		and complete lines 29 through 33.					
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
sse	30	Paid-in or capital surplus, or land, building, or equip				30	
ţ \	31	Retained earnings, endowment, accumulated incon			E 004 450	31	6 422 462
S	32	Total net assets or fund balances		<u> </u>	5,881,470.	32	6,433,162.
	33	Total liabilities and net assets/fund balances			9,177,580.	33	9,662,222.

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

3b X Form 990 (2020)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,02		
2	Total expenses (must equal Part IX, column (A), line 25)	2	18	,80	7,2	<u>35.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3			6,2	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5	,88		
5	Net unrealized gains (losses) on investments	5		32	9,8	15.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9			5,6	27.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	6	,43	3,1	62.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audi	t			
	Act and OMB Circular A-133?			3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audi	t			

032012 12-23-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

MID MICHIGAN COMMUNITY ACTION **Employer identification number** Name of the organization AGENCY, 38-2056236 INC Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	9391627.	10009867.	9687258.	11654105.	<u> 18053660.</u>	58796517.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	9391627.	10009867.	9687258.	11654105.	18053660.	58796517.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						58796517.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	9391627.	10009867.	9687258.	11654105.	<u> 18053660.</u>	58796517.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	107,429.	117,231.	102,255.	96,253.	125,192.	548,360.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on					26,784.	26,784.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	21,029.	21,841.	12,382.			55,252.
11	Total support. Add lines 7 through 10						59426913.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 2	,617,141.
13	First 5 years. If the Form 990 is for th	e organization's fir	rst, second, third, f	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop						
	tion C. Computation of Publi						
	Public support percentage for 2020 (li					14	98.94 %
	Public support percentage from 2019					15	98 . 99 %
16a	33 1/3% support test - 2020. If the o						
	stop here. The organization qualifies	as a publicly supp	orted organization				> X
b	33 1/3% support test - 2019. If the o	•		•		•	
	and stop here. The organization quali	ifies as a publicly s	supported organiza	ation			▶□
17a	10% -facts-and-circumstances test	- 2020. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization						
	meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not c	check a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	nstances test, chec	ck this box and s	top here. Explain i	n Part VI how the	
	organization meets the facts-and-circu	ımstances test. Th	e organization qua	alifies as a publicly	supported organiz	zation	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	o, check this box a	nd see instruction	s

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	ow, piease com	piete Part II.)				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
alendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6		(2)==::	(=, == : =	(,	(-,	(7)
dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses						
acquired after June 30, 1975						-
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the	organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organizat	ion,
check this box and stop here						>
Section C. Computation of Public						
15 Public support percentage for 2020 (lin			column (f))		15	%
Public support percentage from 2019 S					16	%
Section D. Computation of Invest					т т	
17 Investment income percentage for 202					17	%
18 Investment income percentage from 20					18	9/
19a 33 1/3% support tests - 2020. If the o						17 is not
more than 33 1/3%, check this box and b 33 1/3% support tests - 2019. If the co	-	-	•			
line 18 is not more than 33 1/3%, check	k this box and s	top here. The orga	nization qualifies a	as a publicly suppo	orted organization	▶ □
20 Private foundation. If the organization						▶

032023 01-25-21

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
За		
Ju		
3b		
3с		
4a		
4b		
4c		
F-0		
5a		
		
5b		
5c		
6		
7		
8		
9a		
34		
9b		
35		
9с		
36		
10a		
401-		
10b		

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations	1		
	tion 217th Type in capporating organizations		Yes	No
4	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		162	NO
1	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	-		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see installable).	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	0.		
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	0-		
L	trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Ves " describe in Part VI the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2020 AGENCY, INC.

Part V Type III Non-Functionally Integrated 509(a)(3) Sup	porting Organ	izations			
Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
All other Type III non-functionally integrated supporting organization		•	·		
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1 Net short-term capital gain	1				
2 Recoveries of prior-year distributions	2				
3 Other gross income (see instructions)	3				
4 Add lines 1 through 3.	4				
5 Depreciation and depletion	5				
6 Portion of operating expenses paid or incurred for production or					
collection of gross income or for management, conservation, or					
maintenance of property held for production of income (see instructions)) 6				
7 Other expenses (see instructions)	7				
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Section B - Minimum Asset Amount	, -	(A) Prior Year	(B) Current Year (optional)		
Aggregate fair market value of all non-exempt-use assets (see					
instructions for short tax year or assets held for part of year):					
a Average monthly value of securities	1a				
b Average monthly cash balances	1b				
c Fair market value of other non-exempt-use assets	1c				
d Total (add lines 1a, 1b, and 1c)	1d				
e Discount claimed for blockage or other factors					
(explain in detail in Part VI):					
2 Acquisition indebtedness applicable to non-exempt-use assets	2				
3 Subtract line 2 from line 1d.	3				
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amo	ount.				
see instructions).	´ 4				
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6 Multiply line 5 by 0.035.	6				
7 Recoveries of prior-year distributions	7				
8 Minimum Asset Amount (add line 7 to line 6)	8				
Section C - Distributable Amount	, -		Current Year		
Adjusted net income for prior year (from Section A, line 8, column A)	1				
2 Enter 0.85 of line 1.	2				
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4 Enter greater of line 2 or line 3.	4				
5 Income tax imposed in prior year	5				
6 Distributable Amount. Subtract line 5 from line 4, unless subject to					
emergency temporary reduction (see instructions).	6				
7 Check here if the current year is the organization's first as a non-fu	inctionally integrate	ed Type III supporting orga	anization (see		

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Sect	ion D - Distributions				Current Year	
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp					
	organizations, in excess of income from activity		2			
_3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3		
_4	Amounts paid to acquire exempt-use assets			4		
_5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
_6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	provide details in Part VI). See instructions.			8		
9	Distributable amount for 2020 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2020	าร	(iii) Distributable Amount for 2020	
1	Distributable amount for 2020 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2020 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2020					
а	From 2015					
	From 2016					
	From 2017					
	From 2018					
	From 2019					
	Total of lines 3a through 3e					
	Applied to underdistributions of prior years					
	Applied to 2020 distributable amount					
i	Carryover from 2015 not applied (see instructions)					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2020 from Section D, line 7:					
а	Applied to underdistributions of prior years					
	Applied to 2020 distributable amount					
	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2020, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2020. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2021. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2016					
b	Excess from 2017					
С	Excess from 2018					
	Excess from 2019					
	Excess from 2020					
				. I. A "	Farra 000 ar 000 F3\ 0000	

Schedule A (Form 990 or 990-EZ) 2020

MID MICHIGAN COMMUNITY ACTION

Schedule A	(Form 990 or 990-EZ) 2020 AGENCY, INC.	38-2056236 Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, line line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional section D, lines 2, 6, and 8; and Part V, Section E, lines 2, 5, and 6.	or 17b; Part III, line 12; s 1 and 2; Part IV, Section C, rt V, Section B, line 1e; Part V,
	(See instructions.)	
_		

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

2020

2020

OMB No. 1545-0047

Name of the organization

MID MICHIGAN COMMUNITY ACTION

AGENCY, INC.

Employer identification number

38-2056236

Filers of:		Section:				
Form 990	or 990-EZ	X 501(c)(3) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 990-	PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
•	-	covered by the General Rule or a Special Rule. (), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General F	tule					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special R	ules					
s	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
c li	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
y is F	rear, contributions of schecked, enter he ourpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., plete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year				
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization
MID MICHIGAN COMMUNITY ACTION
AGENCY, INC.

Employer identification number

38-2056236

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES 200 INDEPENDENCE AVE., S.W. WASHINGTON, DC 20201	\$ 7,122,630.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2	U.S. DEPARTMENT OF TREASURY 1500 PENNSYLVANIA AVE., N.W. WASHINGTON, DC 20220	\$ <u>4,664,480.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3	U.S. DEPARTMENT OF AGRICULTURE 1400 INDEPENDENCE AVE., S.W. WASHINGTON, DC 20250	\$ 2,228,036.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)		
(a)	(b)	(c)	(d)		
No. 4	Name, address, and ZIP + 4 U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT 451 7TH STREET S.W. WASHINGTON, DC 20410	\$ 1,178,885.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
5	U.S. DEPARTMENT OF ENERGY 1000 INDEPENDENCE AVE., S.W. WASHINGTON, DC 20585	\$ 811,161.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Complete Part II for noncash contributions.)		

Name of organization
MID MICHIGAN COMMUNITY ACTION
AGENCY, INC.

Employer identification number
38-2056236

ı artı	(see instructions). Ose duplicate copies of Part II	ii additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	FOOD COMMODITIES	_	
		 	09/30/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of organization **Employer identification number** MID MICHIGAN COMMUNITY ACTION AGENCY, INC. 38-2056236 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		a. ranao	OI ACCO	Complete i	ı ule		
	organization answered 163 on 1 om 330,1 art 14, inte	(a) Donor advise	d funds	(b) F	unds and other acc	ounts		
1	Total number at end of year							
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisors in wi	riting that the assets he	ld in donor advis	ed funds				
	are the organization's property, subject to the organization's ex	xclusive legal control?			Yes	☐ No		
6	Did the organization inform all grantees, donors, and donor adv							
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring							
	impermissible private benefit?					☐ No		
Pa	t II Conservation Easements. Complete if the orga	anization answered "Yes	s" on Form 990,	Part IV, line	7.			
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).						
	Preservation of land for public use (for example, recreation	on or education)	Preservation o	f a historica	lly important land a	rea		
	Protection of natural habitat		Preservation o	f a certified	historic structure			
	Preservation of open space							
2	Complete lines 2a through 2d if the organization held a qualifie	d conservation contribu	ution in the form	of a conser	vation easement or	the last		
	day of the tax year.				Held at the End o	f the Tax Year		
а	Total number of conservation easements			2a	a			
b	Total acreage restricted by conservation easements			2t)			
С	Number of conservation easements on a certified historic struc	cture included in (a)		20	:			
d	Number of conservation easements included in (c) acquired aff	ter 7/25/06, and not on	a historic structu	ure				
	listed in the National Register			20	l k			
3	Number of conservation easements modified, transferred, release	ased, extinguished, or t	erminated by the	e organizatio	on during the tax			
	year ▶							
4	Number of states where property subject to conservation ease	ment is located						
5	Does the organization have a written policy regarding the period	dic monitoring, inspect	ion, handling of					
	violations, and enforcement of the conservation easements it h					L No		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year							
	<u> </u>							
7	Amount of expenses incurred in monitoring, inspecting, handling	ng of violations, and en	forcing conserva	tion easeme	ents during the year	r		
_	> \$			(L) (A) (D) (1)				
8	Does each conservation easement reported on line 2(d) above							
_	and section 170(h)(4)(B)(ii)?					∟ No		
9	In Part XIII, describe how the organization reports conservation		•					
	balance sheet, and include, if applicable, the text of the footno	te to the organization's	financiai statem	ents that de	escribes the			
Pai	organization's accounting for conservation easements. † III Organizations Maintaining Collections of A	Art. Historical Trea	asures, or O	her Simi	lar Assets.			
	Complete if the organization answered "Yes" on Form 9							
	If the organization elected, as permitted under FASB ASC 958,		enue statement a	and balance	sheet works	_		
	of art, historical treasures, or other similar assets held for publi	•						
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.							
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of							
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,							
	provide the following amounts relating to these items:							
	i) Revenue included on Form 990, Part VIII, line 1							
	(m) A			_	· \$			
2	If the organization received or held works of art, historical treas							
-	the following amounts required to be reported under FASB ASC 958 relating to these items:							
а	Revenue included on Form 990, Part VIII, line 1			•	\$			
	Assets included in Form 990, Part X				· \$			

032051 12-01-20

Schedule D (Form 990) 2020

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pai	rt III Organi	zations Maintaining C	ollections of Art	t, Historical Tre	asures, or Ot	her Si	milar Ass	ets _{(contil}	nued)	
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its									
	collection items	collection items (check all that apply):								
а	Public exh	nibition	d	Loan or excl	nange program					
b	Scholarly	research	е	Other						
С	Preservati	ion for future generations								
4	Provide a descri	iption of the organization's co	ollections and explain	how they further th	e organization's e	exempt	purpose in F	Part XIII.		
5	During the year,	did the organization solicit o	r receive donations o	of art, historical treas	ures, or other sim	nilar ass	ets			
	to be sold to rais	se funds rather than to be ma	aintained as part of th	ne organization's col	lection?			Yes		No
Par	rt IV Escrov	v and Custodial Arran	gements. Comple	ete if the organization	n answered "Yes"	on For	m 990, Part	IV, line 9, or		
		an amount on Form 990, Par								
1a	Is the organization	on an agent, trustee, custodi	an or other intermed	ary for contributions	or other assets r	not inclu	ıded			
	on Form 990, Part X? Yes No							No		
b		the arrangement in Part XIII				_				
								Amoun	it	
С	Beginning balan	ice					1c			
d	Additions during	the year				[1d			
е		ring the year					1e			
f							1f			
2a		ation include an amount on Fo						Yes		No
b		the arrangement in Part XIII.								<u>] </u>
Par	rt V Endow	ment Funds. Complete i	f the organization an	swered "Yes" on Fo	rm 990, Part IV, li	ne 10.				
			(a) Current year	(b) Prior year	(c) Two years bac	k (d)	Three years b	ack (e) Fou	r years	back
1a	Beginning of year	ar balance	49,091.	46,920.	47,54	0.	44,4	48.	39,	358.
b	Contributions		500.	500.	2	5.	50	00.		800.
С		earnings, gains, and losses	12,011.	2,204.	95	8.	3,00	59.	4,	715.
d	Grants or schola	arships			1,00	0.				
е	Other expenditu	res for facilities								
	and programs									
f	Administrative e	expenses	533.	533.	60	3.	4	77.		425.
g	End of year bala	ınce	61,069.	49,091.	46,92	0.	47,5	40.	44,	448.
2	Provide the estir	mated percentage of the curr	ent year end balance	e (line 1g, column (a)) held as:					
а		ed or quasi-endowment	100	_%						
b	Permanent endo		%							
С	Term endowmer	nt ▶	%							
	The percentages	s on lines 2a, 2b, and 2c sho	uld equal 100%.							
За	Are there endow	vment funds not in the posse	ssion of the organiza	tion that are held an	d administered fo	or the or	ganization			
	by:								Yes	No
	(i) Unrelated organizations							3a(i)	Х	
	(ii) Related organizations									X
b	o If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?						3b			
4		XIII the intended uses of the		wment funds.						
Pai		Buildings, and Equipm								
		e if the organization answered	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990, Par	t X, line	10.			
	Descri	ption of property	(a) Cost or o	` '	1 ,	•	mulated	(d) Book value		
		basis (investment) basis (othe		· ·		004 050				
1a					201,850.		201,850.			
b							2,862.			
С		ovements			3,259.		3,259.			0.
d	Equipment			1,72	5,044. 1	L,28	7,761.	43	7,2	<u>83.</u>
								2	-	
Total	I. Add lines 1a thr	rough 1e. <i>(Column (d) must e</i>	qual Form 990, Part	X. column (B), line 10	Oc.)			3,57	<u>გ, 5</u>	<u>55.</u>

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 AGENCY, INC	•	38	-2056236 _F	Page 🤄
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market valu	ле
(1) Financial derivatives				
(2) Closely held equity interests				
(3) Other				
(A) INVESTMENT IN FOURTH				
(B) STREET COMMERCIAL, LLC	111,411.	COST		
(C) INVESTMENT IN GARFIELD	,			
(D) MANOR LDHA LTD.	111,659.	COST		
(E) INVESTMENT IN FOURTH	,			
(F) STREET SENIOR HOUSING				
(G) LDHA	452,194.	COST		
(H)	132/1310			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	675,264.			
Part VIII Investments - Program Related.	073,204.			
	F 000 D-+ IV I' 4	1 - O - Farma 000 Back V Fara 10		
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l of year market yalı	
<u> </u>	(b) Book value	(c) Method of Valuation. Cost of end	-or-year market valu	<u> </u>
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.		
(a)	Description		(b) Book value	е
(1)				
(2)			<u> </u>	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990. Part X, col. (B) line	15)	.		
Part X Other Liabilities.	<i>.</i> 10. <i>j</i>			
Complete if the organization answered "Yes"	on Form 990 Part IV line 1	1e or 11f See Form 900 Part V line 25		
(-) Describeration of Palatities	on rollingoo, raitiv, illie i	10 0, 111. Occ 1 0111 990, 1 att A, illie 20.	(b) Book value	
			(2) Book value	
(1) Federal income taxes (2) ACCUMULATED POSTRETIREMENT	г вемеетт			
ODI TOLINITOLI	T DEMELTI		354,4	1/0
			334,4	147.
(4)				
<u>(5)</u>				
(0)			i e e e e e e e e e e e e e e e e e e e	

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

354,449.

(7) (8)

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses **d** Other (Describe in Part XIII.) Add lines 2a through 2d 2e Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.) c Add lines 4a and 4b 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 4; Part X, line 2; Part XI,

lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

Part XIII Supplemental Information.

MID MICHIGAN COMMUNITY ACTION AGENCY, INC. (MMCAA) IS THE BENEFICIARY UNDER TWO ENDOWMENT FUND AGREEMENTS WITH THE MIDLAND COUNTY COMMUNITY FOUNDATION, ON BEHALF OF THE CLARE COUNTY COMMUNITY FOUNDATION. THE ASSETS OF THE ENDOWMENT FUND, \$61,096, ARE INCLUDED ON THE STATEMENT OF FINANCIAL POSITION OF THE MIDLAND COUNTY COMMUNITY FOUNDATION. MMCAA DOES NOT REFLECT THE BALANCE WITHIN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION. MMCAA DOES NOT EXERCISE ANY CONTROL OVER THE PRINCIPAL OF THE FUND BUT, BASED ON A FORMULA, CERTAIN AMOUNTS OF THE FUND MAY BE DISTRIBUTED TO AND EXPENDED BY MMCAA. MMCAA'S SPENDABLE BALANCE AS OF SEPTEMBER 30, 2021, WAS \$18,385.

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020

SCHEDULE I (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations. Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Internal Revenue Service Inspection MID MICHIGAN COMMUNITY ACTION Name of the organization **Employer identification number** AGENCY, INC. 38-2056236 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant non-cash noncash assistance or assistance FMV, appraisal, assistance other) EIGHTCAP, INC. EMERGENCY SERVICES & 904 OAK DRIVE SUPPORTIVE SERVICES FOR 38-6111652 501(C)(3) GREENVILLE, MI 48838 0 279,082 VETERANS FAMILIES SHELTERHOUSE 3115 ISABELLA ST 38-2283832 501(C)(3) MIDLAND, MI 48640 0. 17,815. EMERGENCY SERVICES GOOD SAMARITAN RESCUE MISSION P.O. BOX 548 38-1368362 501(C)(3) SAGINAW, MI 48606 0. 87,547 EMERGENCY SERVICES Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2020

Schedule I (Form 990) 2020

AGENCY, INC. 38-2056236

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (f) Description of noncash assistance (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(book, FMV, appraisal, other) recipients cash grant cash assistance FOOD COMMODITIES DISTRIBUTED TO LOW INCOME FOOD COMMODITIES DISTRIBUTED 7452 1,377,157. STATE OF MI VALUES INDIVIDUALS 85,139 TO LOW INCOME INDIVIDUALS CRITICAL NEEDS ACTIVITES INCLUDING UTILITY ASSISTANCE TO LOW INCOME INDIVIDUALS 2717 4,892,501 0 SELF-SUFFICIENCY ACTIVITIES SERVICES INCLUDING TAX PREPARATION FOR LOW INCOME INDIVIDUALS 1206 1 152 140 0 EARLY CHILDHOOD SERVICES 520 38,720. 0 HOUSING ACTIVITIES INCLUDING WEATHERIZATION AND HOUSING REPAIR FOR LOW INCOME INDIVIDUALS 283 703 049 0 Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS THROUGH COMPLIANCE WITH FUNDING SOURCE REGULATIONS.

Page 2

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Questions Regarding Compensation

► Go to www.irs.gov/Form990 for instructions and the latest information.

MID MICHIGAN COMMUNITY ACTION

AGENCY, INC.

Employer identification number 38-2056236

			Yes	No			
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,						
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or						
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,						
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2					
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's						
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to						
	establish compensation of the CEO/Executive Director, but explain in Part III.						
	Compensation committee Written employment contract						
	Independent compensation consultant X Compensation survey or study						
	Form 990 of other organizations X Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
	organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		X			
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X			
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the revenues of:						
а	The organization?	5a		X			
b	Any related organization?	5b		X			
	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation						
	contingent on the net earnings of:						
а	The organization?	6a		X			
b	Any related organization?	6b		X			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments						
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the						
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in						
_	Regulations section 53.4958-6(c)?	9					

032111 12-07-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Page 2

AGENCY, INC.

38-2056236

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) JILL SUTTON	(i)	146,095.	0.	0.	5,279.	1,217.	152,591.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
-	(ii) (i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii) (i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
_	(ii)							<u> </u>

Part III Supplemental Information									
rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.									

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

Par	τι	rypes	s of Property									
				(a)	(b)	(c)			(d)			
				Check if	Number of contributions or	Noncash contr amounts repor			d of deter		•	
				applicable	items contributed			noncash c	contributio	n amo	ounts	,
1	Art -	Works of	art									
2			treasures									
3			interests									
4			olications									
5			ousehold goods									
6		-	r vehicles									
7			nes									
8		lectual pro										
9			blicly traded									
10			osely held stock									
11			rtnership, LLC, or									
	trust	interests										
12	Seci	urities - Mi	scellaneous									
13	Qua	lified cons	ervation contribution -									
	Histo	oric struct	ures									
14	Qua	lified cons	ervation contribution - Other									
15			esidential									
16			ommercial									
17			ther									
18						1 710	=					
19			/	Х	1	1,742	<u>,769.</u>	STATE OF	MI	/AL	UES	<u></u>
20	Drug	gs and me	dical supplies									
21												
22			acts									
23			imens									
24		eological		37	202	10	C 2 1	GOGEL OF	DONTAG			
25			(SUPPLIES)	X	392	19	,631.	COST OF	DONA.	ED	PF	OP
26			()									
27		er 🕨	()									
<u>28</u> 29		er ►	ms 8283 received by the organiz	totion during	the tax year for a	 						
29			organization completed Form 828		,		29				0	
	101 V	ville i tile i	organization completed form ozo	55, i ait v, D	onee Acknowledge	ement	23			\neg	Yes	No
30a	Duri	ng the vea	r, did the organization receive by	/ contributio	n any property rep	orted in Part I line	s 1 throug	h 28 that it			103	140
			at least three years from the date									
			ses for the entire holding period?						3	0a		Х
b			ibe the arrangement in Part II.									
									31	Х		
			nization hire or use third parties					***************************************			\Box	
	cont	ributions?								2a		<u>X</u>
b	If "Y	es," descr	ibe in Part II.									
33	If the	e organiza	tion didn't report an amount in c	olumn (c) for	a type of property	for which column	(a) is chec	ked,				
	desc	ribe in Pa	rt II.									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2020

032142 11-23-20 Schedule M (Form 990) 2020

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MID MICHIGAN COMMUNITY ACTION AGENCY, INC.

Employer identification number 38-2056236

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

COMMUNITY ENRICHMENT.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE PURPOSE OF THE ORGANIZATION IS TO PLAN, ESTABLISH, COLLABORATE COORDINATE AND OPERATE PROGRAMS INCLUDING, TO PROVIDE AFFORDABLE HOUSING FOR PERSONS OF LOW AND MODERATE INCOME TO PROVIDE AN AVENUE FOR RURAL COMMUNITY ACTION COMMITTEES IN NORTHERN MICHIGAN TO WORK CLOSELY WITH THEIR LOCAL POWER STRUCTURE AND IN FACT BECOME DESIGNATED BY LOCAL PUBLIC UNITS OF GOVERNMENT AS THE OFFICIAL PLANNING AGENCY FOR SOCIAL AND ECONOMIC DEVELOPMENT, AND TO APPLY FOR, RECEIVE, ADMINISTER AND DISBURSE FUNDS FOR EDUCATIONAL OR SOCIAL WORK CONSISTENT WITH THE ORGANIZATION'S PURPOSE.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

PROGRAMS. SERVICES INCLUDE HOME VISITS, PLAYGROUP ACTIVITIES, CHILD

DEVELOPMENT, PARENT EDUCATION, MENTORING, AND A VARIETY OF OTHER

SUPPORT RESOURCES.

-HEAD START/GREAT START READINESS PROGRAM IS A CENTER BASED PROGRAM FOR

CHILDREN 3-5 YEARS OLD. THE FEDERAL AND STATE FUNDING IS COMBINED TO

PROVIDE AN EARLY LEARNING OPPORTUNITY PREPARING THE YOUNG CHILDREN FOR

KINDERGARTEN. ADDITIONAL SUPPORT IS PROVIDED FOR SPECIAL NEEDS, SOCIAL

SERVICES, MEDICAL, DENTAL, MENTAL HEALTH AND OTHER RELATED NEEDS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

FOOD PROGRAMS-

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization MID MICHIGAN COMMUNITY ACTION **Employer identification number** AGENCY, INC. 38-2056236 THE AGENCY OPERATES FEDERAL SURPLUS FOOD COMMODITY PROGRAMS TO ASSIST LOW INCOME PEOPLE WITH SUPPLEMENTAL NUTRITIOUS FOOD. IN FY 2021, MID MICHIGAN COMMUNITY ACTION AGENCY PROVIDED 48,358 FOOD BOXES. THE FOLLOWING DESCRIBES THE SPECIFIC SERVICES: -COMMODITY SUPPLEMENTAL FOOD PROGRAM PROVIDES MONTHLY SUPPLEMENTAL FOOD FOR SENIORS AGES 60 AND OLDER. FOOD PRODUCTS INCLUDE JUICE, VEGETABLES, FRUIT, AND PROTEIN PRODUCTS SUCH AS MEAT, BEANS, AND PEANUT BUTTER. -THE EMERGENCY FOOD ASSISTANCE PROGRAM IS A QUARTERLY FOOD DISTRIBUTION FOR INCOME ELIGIBLE FAMILIES WITH NO AGE RESTRICTIONS. FOOD PRODUCTS INCLUDE JUICE, VEGETABLES, FRUIT, MEAT, BEANS, AND PEANUT BUTTER. EXPENSES \$ 2,069,766. INCLUDING GRANTS OF \$ 1,462,296. REVENUE \$ 4,947. HOUSING SERVICES EXPENSES \$ 1,212,833. INCLUDING GRANTS OF \$ 703,049. REVENUE \$ 95,591. OTHER SERVICES EXPENSES \$ 329,648. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. FORM 990, PART VI, SECTION B, LINE 11B: THE FORM 990 IS REVIEWED BY THE ORGANIZATION'S BOARD FINANCE COMMITTEE WHO RECOMMENDS TO THE BOARD OF DIRECTORS ACCEPTANCE OF THE RETURN PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE. FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS AND EMPLOYEES ARE ASKED TO SIGN A CONFLICT OF INTEREST

STATEMENT ANNUALLY. PER THE CONFLICT OF INTEREST POLICY NO BOARD MEMBER,

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Schedule O (Form 990 or 990-EZ) 2020

AGENCY, INC.	38-2056236
EMPLOYEE, OFFICER OR AGENT OF THE ORGANIZATION SHALL PARTI	CIPATE IN THE
SELECTION, OR IN THE AWARD OR ADMINISTRATION OF A CONTRACT	SUPPORTED BY
FEDERAL, STATE OR AGENCY FUNDS IF A CONFLICT OF INTEREST,	REAL OR APPARENT,
WOULD BE INVOLVED. VIOLATION OF THE ABOVE POLICY IS REASO	N FOR IMMEDIATE
DISMISSAL OF AN EMPLOYEE AND/OR REMOVAL OF A BOARD MEMBER.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE GOVERNING BOARD USES MICHIGAN NONPROFIT ASSOCIATION, M	IICHIGAN HEAD
START ASSOCIATION AND MICHIGAN COMMUNITY ACTION AGENCY ASS	OCIATION AS
SOURCES FOR WAGE COMPARABILITY. THE BOARD ALSO HAS A COMPE	NSATION COMMITTEE
WHICH REVIEWS WAGES BY POSITION. THE BOARD REVIEWS THE COM	IPENSATION OF THE
EXECUTIVE DIRECTOR USING 990'S OF OTHER COMMUNITY ACTION A	GENCIES OF
SIMILAR SIZE IN THE STATE OF MICHIGAN. THE ABOVE INFORMATI	ON IS USED TO
ESTABLISH BASELINE WAGES AS WELL AS TO DETERMINE COMPENSAT	ION INCREASES.
FORM 990, PART VI, SECTION C, LINE 19:	
THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND	FINANCIAL
STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
POSTRETIREMENT HEALTH PLAN CHANGES OTHER THAN NET PERIODIC	!
COST	5,627.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

■ Go to www.irs.gov/Form990 for instructions and the latest info

Employer identification number 38-2056236

OMB No. 1545-0047

Open to Public Inspection

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (d) (f) (a) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) GARFIELD MANOR SERVICES, LLC - 38-3316371 1574 E. WASHINGTON ROAD LOW TO MODERATE INCOME MID MICHIGAN COMMUNITY HOUSING FARWELL MI 48622 MICHIGAN -1,629 163 ACTION AGENCY INC. REPAIR SOLUTIONS, LLC - 38-2056236 1574 E. WASHINGTON ROAD MID MICHIGAN COMMUNITY FARWELL, MI 48622 HOME REPAIR SERVICES MICHIGAN 1,576. 68,028. ACTION AGENCY, INC.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

AGENCY, INC.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop	ortionate tions?	Code V-UBI amount in box 20 of Schedule	managi partner	_
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
FOURTH STREET COMMERCIAL, LLC											
- 27-0973910, 805 W. BROADWAY											
ST., SUITE 1, MT.PLEASANT, MI	COMMERCIAL										
48858	RENTAL	ΜI	N/A	N/A	N/A	N/A		X	N/A	x	N/A
FOURTH STREET SENIOR HOUSING											
LDHA - 26-3566721, 805 W.											
BROADWAY ST., SUITE 1,	LOW TO MODERATE										
MT.PLEASANT, MI 48858	INCOME HOUSING	ΜI	N/A	N/A	N/A	N/A		X	N/A	X	N/A
GARFIELD MANOR LDHA LTD											
38-3317214, 1574 E.											
WASHINGTON ROAD, FARWELL, MI	LOW TO MODERATE										
48622	INCOME HOUSING	ΜI	N/A	N/A	N/A	N/A		X	N/A	x	N/A
GARFIELD MANOR LDHA LTD			MID MICHIGAN								
38-3317214, 1574 E.]		COMMUNITY								
WASHINGTON ROAD, FARWELL, MI	LOW TO MODERATE		ACTION AGENCY,								
48622	INCOME HOUSING	ΜI	INC.	RELATED	-18,088.	0.		X	N/A	x	99.00%

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	nip controlled entity?	
FOURTH STREET SENIOR HOUSING, LLC -			MID MICHIGAN					Yes	No
27-0960481, 1574 E. WASHINGTON ROAD, FARWELL, MI 48622	LOW TO MODERATE INCOME HOUSING		COMMUNITY ACTION AGENCY,	C CORP	6,909.	591,981.	100%		х

1a

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b		Λ	
С	Gift, grant, or capital contribution from related organization(s)				1c		Х	
	d Loans or loan guarantees to or for related organization(s)				1d		Х	
е	Loans or loan guarantees by related organization(s)				1e		X	
f	Dividends from related organization(s)				1f		X	
g	g Sale of assets to related organization(s)				1g		X	
	Purchase of assets from related organization(s)				1h		X	
i	Exchange of assets with related organization(s)				1i		X	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X	
k	C Lease of facilities, equipment, or other assets from related organization(s)				1k		X	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)				11		X	
m Performance of services or membership or fundraising solicitations by related organization(s)								
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)								
o Sharing of paid employees with related organization(s)								
р	Reimbursement paid to related organization(s) for expenses				1 p		X	
q	Reimbursement paid by related organization(s) for expenses				1q	X		
	Other transfer of cash or property to related organization(s)				1r		X	
	Other transfer of cash or property from related organization(s)				1s		X	
2	If the answer to any of the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instructions for information on who must contain the above is "Yes," see the instruction of the above is "Yes," see the instruction of the above is "Yes," and "Yes," in the above is "Yes," in the above it is "Yes," in the above is "Yes	complete th	s line, including covered re	elationships and transaction thresholds.				
	Name of related organization Trans	(b) saction e (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved			
1)								
2)								
٥,								
3)								
4\								
4)								
5)								
5)								
6)								
	63 10-28-20			Schedule I	R (Forr	n 990) 2020	
		4.0			•		•	

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

Part VII | Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions. PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP: NAME OF RELATED ORGANIZATION: GARFIELD MANOR LDHA LTD. DIRECT CONTROLLING ENTITY: MID MICHIGAN COMMUNITY ACTION AGENCY, INC. PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS CORP OR TRUST: NAME OF RELATED ORGANIZATION: FOURTH STREET SENIOR HOUSING, LLC DIRECT CONTROLLING ENTITY: MID MICHIGAN COMMUNITY ACTION AGENCY, INC. PART III - IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A PARTNERSHIP GARFIELD MANOR SERVICES, LLC IS THE GENERAL PARTNER OF AND HAS A 1% OWNERSHIP INTEREST IN GARFIELD MANOR LIMITED DIVIDEND HOUSING ASSOCIATION LIMITED PARTNERSHIP (GARFIELD LDHALP) WHICH IS A TAX CREDIT HOUSING PARTNERSHIP IN BAY CITY, MICHIGAN. GARFIELD LDHALP PROVIDES APARTMENT UNITS TO SENIORS OF LOW TO MODERATE LOW-INCOME. MID MICHIGAN COMMUNITY ACTION AGENCY, INC. OWNS THE REMAINING 99% OF GARFIELD LDHALP. THE PARTNERSHIP INTEREST HAS BEEN LISTED TWICE ON SCHEDULE R, PART III TO REFLECT THIS OWNERSHIP.

UNRELATED BUSINESS INCOME

CARRYOVER DATA TO 2021

Name MID MICHIGAN COMMUNITY ACTION AGENCY, INC.	tion Number 36	
Based on the information provided with this return, the following are possible carryover amounts to next ye	ar.	
FEDERAL POST-2017 NET OPERATING LOSS - HOME REPAIR	SERVICES	13,688.
	_	
		_
	_	
	_	

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. Type or MID MICHIGAN COMMUNITY ACTION print 38-2056236 AGENCY, INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 1574 EAST WASHINGTON ROAD return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. FARWELL, MI 48622 Enter the Return Code for the return that this application is for (file a separate application for each return) Return Application **Application** Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 10 Form 990-PF Ω4 Form 5227 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 JILL SUTTON The books are in the care of ► 1574 EAST WASHINGTON ROAD - FARWELL, MI 48622 Telephone No. ▶ 989-386-3805 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until AUGUST 15, 2022 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.1cm}}$, and ending $\underline{\hspace{0.1cm}}$ SEP $\underline{\hspace{0.1cm}}$ 30 , $\hspace{0.1cm}$ 2021 ► X tax year beginning OCT 1, 2020 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

023841 04-01-20

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

Forr	_n 990-T		Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))			o. 1545-0047		
		For ca	lendar year 2020 or other tax year beginning $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	<u>21</u> .	21	020		
	artment of the Treasury nal Revenue Service	•	► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3)		Open to Pu	ublic Inspection for rganizations Only		
Α [Check box if address changed.		Name of organization (DEmp	oloyer identifi	ication number		
В	Exempt under section	Print	AGENCY, INC.	3	88-20	56236		
	501(c)(3) 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. box, see instructions. 1574 EAST WASHINGTON ROAD	EGroup exemption number (see instructions)				
	408A 530(a) 529(a) 529S	City or town, state or province, country, and ZIP or foreign postal code FARWELL, MI 48622	F [Check	box if			
	_	С Во	ok value of all assets at end of year > 9,662,222.		— an am	ended return.		
G	Check organization			Applica	able reins	urance entity		
	Check if filing only to	<u> </u>	Claim credit from Form 8941 Claim a refund shown on Form 2439					
ī	Check if a 501(c)(3)	organiz	ation filing a consolidated return with a 501(c)(2) titleholding corporation					
			ed Schedules A (Form 990-T)		2			
			e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? d identifying number of the parent corporation.	> [Yes	X No		
			JILL SUTTON Telephone number 1	989-	-386-	3805		
			d Business Taxable Income	707	300	3003		
1			ss taxable income computed from all unrelated trades or businesses (see	Т				
'			·	1		13,397.		
_	December			2		13,3371		
2	Add lines 1 and 2			3		13,397.		
3 4			(see instructions for limitation rules)	4		0.		
5			see instructions for ilmitation rules) taxable income before net operating losses. Subtract line 4 from line 3	5		13,397.		
6			спапемент 1	6		13,246.		
7		•	ng loss. See instructions SIAIEMENT ss taxable income before specific deduction and section 199A deduction.	"		13/2101		
'	Subtract line 6 from		_	7		151.		
8			rally \$1,000, but see instructions for exceptions)	8		1,000.		
9				9				
10	Total deductions.			10		1,000.		
11			nes 8 and 9 able income. Subtract line 10 from line 7. If line 10 is greater than line 7.	10				
••	enter zero	JJ LUAL	wie meene. Gubtract mie 10 non mie 7. n mie 10 13 greater tran mie 7,	11		0.		
Pa	art II Tax Com	putat			ļ			
1			s corporations. Multiply Part I, line 11 by 21% (0.21)	1		0.		
2			ates. See instructions for tax computation. Income tax on the amount on					
_	Part I, line 11 from		Tax rate schedule or Schedule D (Form 1041)	. 2				
3	Proxy tax. See ins			3				
4	Other tax amounts			4				
5	Alternative minimum tax (trusts only) 5							
6			cility income. See instructions	6				
7			h 6 to line 1 or 2, whichever applies	7		0.		
LH/			ion Act Notice, see instructions.	•	Form	990-T (2020)		

Form 9	90-1 (2020)						P	age 2
Part	III Tax and Payments							
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	1a						
b	Other credits (see instructions)	1b						
С	General business credit. Attach Form 3800 (see instructions)	1c			_			
d	Credit for prior year minimum tax (attach Form 8801 or 8827)							
е	Total credits. Add lines 1a through 1d	16	е					
2	Subtract line 1e from Part II, line 7		<u> </u>		0.			
3	Other taxes. Check if from: Form 4255 Form 8611 Form 8	697	F	orm 8866				
	Other (attach statement)				3	į .		
4	Total tax. Add lines 2 and 3 (see instructions).	ously de	eferred u	ınder				
	section 1294. Enter tax amount here	▶			4	ł		0.
5	2020 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line	4,	,		. 5	<u>; </u>		0.
6a	Payments: A 2019 overpayment credited to 2020	6a						
b	2020 estimated tax payments. Check if section 643(g) election applies	6b_						
С	Tax deposited with Form 8868	6с						
d	Foreign organizations: Tax paid or withheld at source (see instructions)	6d						
е	Backup withholding (see instructions)	6e						
f	Credit for small employer health insurance premiums (attach Form 8941)	6f						
g	Other credits, adjustments, and payments: Form 2439							
	☐ Form 4136 ☐ Other Total ▶	6g						
7	Total payments. Add lines 6a through 6g			<u></u>	_	,		
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached			▶ □	_ <u>_8</u>	<u>; </u>		
9					<u>9</u>)		
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpa	id			► <u>10</u>	<u>) </u>		
11	Enter the amount of line 10 you want: Credited to 2021 estimated tax			Refunded >	<u> 1</u>	1		
Part	IV Statements Regarding Certain Activities and Other Information	n (se	e instru	ctions)				
1	At any time during the 2020 calendar year, did the organization have an interest in or a	-			-		Yes	No
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the or	rganiza	tion ma	y have to file	;			
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the	name c	of the for	eign country	/			
	here							<u>X</u>
2	During the tax year, did the organization receive a distribution from, or was it the grante	or of, o	r transfe	eror to, a				
	foreign trust?						\square	_X_
	If "Yes," see instructions for other forms the organization may have to file.							
3	Enter the amount of tax-exempt interest received or accrued during the tax year			\$				
4a	Did the organization change its method of accounting? (see instructions)							<u>X</u>
b	If 4a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF	, or Fo	rm 1128	3? If "No,"				
	explain in Part V							
Part	V Supplemental Information							
Provide	e the explanation required by Part IV, line 4b. Also, provide any other additional informat	ion. Se	e instru	ctions.				
Sign	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and sta correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which prepare				/ledge ar	nd belief, it is tru	e,	
Here	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			~-~-	May the	e IRS discuss this	s return w	ith
ileie	Signature of officer Date EXECUTI	LVE	DIRE	CTOR_		parer shown belo		٦
					-	tions)?	es	No
	Print/Type preparer's name Preparer's signature Da	ate		Check	- 1	PTIN		
Paid			, ,	self- employe		200055		
Prepa	Preparer JOHN HEMMING, CPA JOHN HEMMING, CPA 04/26					P00856		
Use (Only Firm's name ► WIPFLI LLP			Firm's EIN	<u> </u>	39-075	844	9
	PO BOX 8700						000	
	Firm's address ► MADISON, WI 53708-8700 Phone no. 608.274.1980							
	Form 990-T (20							2020)

FORM 990-T	PRE 2018 NOL SCHEDULE	STATEMENT 1
	FORWARD FROM PRIOR YEAR TION INCLUDED IN PART I, LINE 6	13,246. 13,246.
SCHEDULE A PORTION SCHEDULE A ENTITY		
1 2	0. 0.	
TOTAL SCHEDULE A S NET OPERATING DEDU BALANCE AFTER PRE- EXPIRING NET OPERA	2018 NOL DEDUCTION	0. 13,246. 151. 0.
CARRY FORWARD OF N		0.

1

OMB No. 1545-0047

Department of the Treasury

► Go to www.irs.gov/Form990T for instructions and the latest information.

Unrelated Business Taxable Income

From an Unrelated Trade or Business

	lame of the organization MID MICHIGAN COMMUNITY AGENCY, INC.	B Employe	501(c)(3) Organizations Only or identification number 0 5 6 2 3 6			
<u>с</u> .	Inrelated business activity code (see instructions) 45331	.0		D Sequen	ce: 1	L of 2
E [Describe the unrelated trade or business ►THRIFT STORE					
	t I Unrelated Trade or Business Income		(A) Income	(B) Expens	ses	(C) Net
1 a	Gross receipts or sales373,779.					
b	Less returns and allowances c Balance ▶	1c	373,77	9.		
2	Cost of goods sold (Part III, line 8)	2				
3	Gross profit. Subtract line 2 from line 1c	3	373,77	9.		373,779.
4 a	Capital gain net income (attach Sch D (Form 1041 or Form					
	1120)) (see instructions)	4a				
b	Net gain (loss) (Form 4797) (attach Form 4797) (see instructions)	4b				
С	Capital loss deduction for trusts	4c				
5	Income (loss) from a partnership or an S corporation (attach					
	statement)	5				
6	Rent income (Part IV)	6				
7	Unrelated debt-financed income (Part V)	7				
8	Interest, annuities, royalties, and rents from a controlled					
	organization (Part VI)	8				
9	Investment income of section 501(c)(7), (9), or (17)					
	organizations (Part VII)	9				
10	Exploited exempt activity income (Part VIII)	10				
11	Advertising income (Part IX)	11				
12	Other income (see instructions; attach statement)	12	202 00	2		202 002
13	Total. Combine lines 3 through 12	13	373,77	9.		373,779.
	Deductions Not Taken Elsewhere (See instruct directly connected with the unrelated business in	come		,		s must be
1	Compensation of officers, directors, and trustees (Part X)					207,310.
2	Salaries and wages					207,310.
3	Repairs and maintenance					
4	Bad debts				4	
5	Interest (attach statement) (see instructions)					
7	Taxes and licenses				6	
7	Depreciation (attach Form 4562) (see instructions)				- Ob	
8	Less depreciation claimed in Part III and elsewhere on return				8b 9	
9	Depletion Contributions to deformed componential plans					
	10 Contributions to deferred compensation plans					51,325.
11	Employee benefit programs					31,323.
12 13	Excess exempt expenses (Part VIII)				13	
13 14	Excess readership costs (Part IX) Other deductions (attach statement)		SEE S'	гатемемт 2	14	86,554.
15					15	345,189.
16	Total deductions. Add lines 1 through 14 Unrelated business income before net operating loss deduction. S	ubtract !	ine 15 from Dort I	line 13	15	34311070
10					16	28,590.
17	column (C) Deduction for net operating loss (see instructions)		ደጥልነ	темеит з	17	15,193.
18	Unrelated business taxable income. Subtract line 17 from line 19	 6	D 111			13,397.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2020

	ule A (Form 990-T) 2020				Page 2
Part		od of inventory valuation			
1	Inventory at beginning of year				
2	Purchases				
3	Cost of labor				
4	Additional section 263A costs (attach statement)				
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5			6	
7	Inventory at end of year			7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter he	ere and in Part I, line 2		8	
9	Do the rules of section 263A (with respect to property pr				Yes No
Part	IV Rent Income (From Real Property and I	Personal Property	Leased with R	leal Property)	
1	Description of property (property street address, city, sta	te, ZIP code). Check if a	dual-use (see insti	ructions)	
	A <u> </u>				
	В 💹				
	c 🗆				
	D				
		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)	0.			
b	From real and personal property (if the				
-	percentage of rent for personal property exceeds				
	500/ 1/11 1 1 1 1 1	0.			
•	Total rents received or accrued by property.				
С					
	Add lines 2a and 2b, columns A through D				
4	in lines 2(a) and 2(b) (attach statement)	0.			0
<u>5</u> Part `	Total deductions. Add line 4 columns A through D. Ente V Unrelated Debt-Financed Income (see		e 6, column (B)	>	0.
	/223	e instructions)	-1-1611		
1	Description of debt-financed property (street address, cit	y, state, ZIP code). Che	ck if a dual-use (see	e instructions)	
	А В				
	c —				
	D				
_	<u> </u>	Α	В	С	D
2	Gross income from or allocable to debt-financed	0			
_	property	0.			
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement)	0.			
b	Other deductions (attach statement)	0.			
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
	to debt-financed property (attach statement)	0.			
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)	0.			
6	Divide line 4 by line 5	.00%	%	%	%
7	Gross income reportable. Multiply line 2 by line 6	0.		,-	
8	Total gross income (add line 7, columns A through D). I	Enter here and on Part I.	line 7, column (A)	•	0.
-	(, , y		
9	Allocable deductions. Multiply line 3c by line 6	0.			
10	Total allocable deductions. Add line 9, columns A throu	•	Part I, line 7, colu	ımn (B)	0.
11	Total dividends-received deductions included in line 1				0

	ule A (Form 990-T) 2020 VI Interest, Annu		ovalties, and Re	ents fron	n Control	led Or	ganizations	S (s	ee instruct	ions)		Page 3
ı art	Windowski / Williams				σσσ.		Exempt Contro	,				
	Name of controlle organization	d	2. Employer identification number			al of specified hents made that is included controlling orgition's gross in		art of colur s included rolling orga	6. Deductions dir connected wit		eductions directly connected with come in column 5	
(1)									- g · · ·			
(2)												
(3)												_
(4)												
		T			Controlled O				_			
7	. Taxable Income	in	Net unrelated acome (loss) e instructions)		otal of specif yments mad		that is inc controlling gross	luded	in the zation's		con	luctions directly nected with e in column 10
(1)												
(2)												
(3)												
(4)												
							Add colum Enter here line 8, c	and or	n Part I,	Ente	er he	umns 6 and 11. re and on Part I, 3, column (B)
Totals						•			0.			0.
Part	VII Investment	Income	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization (s	ee ins	tructions)			
		cription of			2. Amou incor	nt of	3. Deduction directly connected (attach states	ected	4. Set- (attach st		nt)	. Total deductions and set-asides (add cols 3 and 4)
(1)						0.		0.		C).	0.
(2)												
(3)												
(4)												
Totals				>	Add amor column 2 here and o line 9, colu	. Enter n Part I,						Add amounts in column 5. Enter here and on Part I, line 9, column (B)
Part	VIII Exploited E	xempt A	activity Income,	Other T	Than Adve	ertising	g Income (see in	structions)			
1	Description of exploite	ed activity:										
2	Gross unrelated busin	ess incom	e from trade or busir	ness. Ente	r here and o	n Part I,	line 10, colum	n (A)		2		
3	Expenses directly con	nected wit	h production of unre	elated busi	ness income	e. Enter l	here and on Pa	art I,				
	line 10, column (B)									3		
4	Net income (loss) from lines 5 through 7		trade or business.			•				4		
5	Gross income from ac									5		
6	Expenses attributable									6		
7	Excess exempt expen											
	4. Enter here and on F	Part II, line	12							7		

Schedule A (Form 990-T) 2020

Part	IX Advertising Income				
1	Name(s) of periodical(s). Check box if reportir	ng two or more periodicals on a	consolidated basis		
	A 🔲				
	В 🔲				
	c 🗆				
	D				
Enter	amounts for each periodical listed above in the	corresponding column.			
		Α	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and on	Part I, line 11, column (A)		>	0.
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on	Part I, line 11, column (B)		>	0.
4	Advertising gain (loss). Subtract line 3 from lin	ne			
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in	n			
	line 4 showing a loss or zero, do not complete	re			
	lines 5 through 7, and enter zero on line 8 \dots				
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is le	l l			
	than line 6, enter zero				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain of	l l			
	line 4, enter the lesser of line 4 or line 7				
а	Add line 8, columns A through D. Enter the g	reater of the line 8a, columns to	al or zero here and	lon	0
	Part II, line 13			l on	0.
a Part	Part II, line 13			>	
	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage	4. Compensation
	Part II, line 13			3. Percentage of time devoted	4. Compensation attributable to
Part	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage of time devoted to business	4. Compensation
Part (1)	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage of time devoted to business	4. Compensation attributable to
(1) (2)	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3)	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2)	X Compensation of Officers, Dia	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name 1. Name	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
(1) (2) (3) (4)	Part II, line 13 X Compensation of Officers, Dia 1. Name . Enter here and on Part II, line 1	rectors, and Trustees (s		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business

FORM 990-T (A)	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
CCCUPANCY COMMUNICATION SUPPLIES FRAVEL CONTRACTUAL SERVICES OTHER		41,872 604 11,192 895 6,469 25,522
COTAL TO SCHEDULE A, PA	ART II, LINE 14	86,554
FORM 990-T (A)	POST 2017 NOL SCHEDULE	STATEMENT 3
PRIOR YEAR POST 2017 NOL	NOL DEDUCTION	CARRYFORWARD OF POST 2017 NOL
15,193.	15,193.	0.

OMB No. 1545-0047

2

Department of the Treasury

► Go to www.irs.gov/Form990T for instructions and the latest information.

Unrelated Business Taxable Income

From an Unrelated Trade or Business

	lame of the organization MID MICHIGAN COMMUNITY AGENCY, INC.	B Employe	or identification number 0 5 6 2 3 6				
<u>с</u> .	Inrelated business activity code (see instructions) > 81100	0			D Sequen	ce: 2	of 2
<u>E</u> [Describe the unrelated trade or business ►HOME REPAIR	SERV	ICES				
Pa	t I Unrelated Trade or Business Income		(A) Incor	ne	(B) Expens	ses	(C) Net
1a	Gross receipts or sales1,576.						
b	Less returns and allowances c Balance ▶	1c	1,	576.			
2	Cost of goods sold (Part III, line 8)	2					
3	Gross profit. Subtract line 2 from line 1c	3	1,	576.			1,576.
4 a	Capital gain net income (attach Sch D (Form 1041 or Form						
	1120)) (see instructions)	4a		\rightarrow			
b	Net gain (loss) (Form 4797) (attach Form 4797) (see instructions)	4b					
С	Capital loss deduction for trusts	4c					
5	Income (loss) from a partnership or an S corporation (attach						
	statement)	5					
6	Rent income (Part IV)	6					
7	Unrelated debt-financed income (Part V)	7					
8	Interest, annuities, royalties, and rents from a controlled						
	organization (Part VI)	8					
9	Investment income of section 501(c)(7), (9), or (17)						
	organizations (Part VII)	9					
10	Exploited exempt activity income (Part VIII)	10					
11	Advertising income (Part IX)	11					
12	Other income (see instructions; attach statement)	12					
<u>13</u>	Total. Combine lines 3 through 12	13	1,	576.			1,576.
Pai	Deductions Not Taken Elsewhere (See instruction directly connected with the unrelated business in Compensation of officers, directors, and trustees (Part X)	come					must be
2	Salaries and wages						962.
3	Repairs and maintenance						
4	Bad debts					4	
5	Interest (attach statement) (see instructions)					5	
6	Taxes and licenses					6	
7	Depreciation (attach Form 4562) (see instructions)			,			
8	Less depreciation claimed in Part III and elsewhere on return			а		8b	
9	Depletion					9	
10	Contributions to deferred compensation plans					10	
11					11	49.	
12	Excess exempt expenses (Part VIII)					12	
13	Excess readership costs (Part IX)					13	
14	Other deductions (attach statement)		SEE	STAT	EMENT 4	14	2,371. 3,382.
15	Total deductions. Add lines 1 through 14					15	3,382.
16	Unrelated business income before net operating loss deduction. S						
	column (C)					16	-1,806.
17	Deduction for net operating loss (see instructions)					17	0.
18	Unrelated business taxable income. Subtract line 17 from line 1						-1,806.
ΙЦΔ	For Panerwork Reduction Act Notice see instructions					Schodulo	Δ (Form 990-T) 2020

Part	III Cost of Goods Sold Enter metho	od of inventory valuation	•		r ago <u>z</u>
1				1	
2	Purchases				
3	Cost of labor				
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				
7	Inventory at end of year			1 _ 1	
8	Cost of goods sold. Subtract line 7 from line 6. Enter he				
9	Do the rules of section 263A (with respect to property pr	·			Yes No
Part					
1	Description of property (property street address, city, sta	ate, ZIP code). Check if a	dual-use (see inst	ructions)	
	A	•	•	•	
	В				
	c 🗆				
	D				
		Α	В	С	
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)	0.			
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)	0.			
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
		•			
3	Total rents received or accrued. Add line 2c columns A t	hrough D. Enter here an	d on Part I, line 6,	column (A)	0.
	Deductions directly connected with the income				
4	in lines 2(a) and 2(b) (attach statement)	0.			
	., ., ., ., ., .,	•			
5	Total deductions. Add line 4 columns A through D. Enter	er here and on Part I, line	e 6, column (B)		0.
Part	V Unrelated Debt-Financed Income (see	e instructions)			
1	Description of debt-financed property (street address, cit	ty, state, ZIP code). Che	ck if a dual-use (se	e instructions)	
	A				
	В 🔲				
	c 🗆				
	D				
		Α	В	С	D
2	Gross income from or allocable to debt-financed				
	property	0.			
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement)	0.			
b	Other deductions (attach statement)	0.			
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
	to debt-financed property (attach statement)	0.			
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)	0.			
6	Divide line 4 by line 5	.00%	%	6 %	%
7	Gross income reportable. Multiply line 2 by line 6	0.			
8	Total gross income (add line 7, columns A through D).	Enter here and on Part I,	line 7, column (A)	<u> </u>	0.
9	Allocable deductions. Multiply line 3c by line 6	0.			
10	Total allocable deductions. Add line 9, columns A thro	ugh D. Enter here and o	n Part I, line 7, colu	ımn (B) 🕨	0.
11	Total dividends-received deductions included in line 1	0			0.

	-orm 990-T) 2020 nterest, Annu		oyalties, and Re	ents fron	n Control	led Or	ganizations	S (s	ee instruct	tions)		Page 3
		-				E	Exempt Contro					
1. 1	lame of controlled organization	d	2. Employer identification number	3. Net unrelated 4. Tota		al of specified nents made that is included controlling organization's gross in		art of colur s included rolling orga	in the connected vaniza-		Deductions directly connected with come in column 5	
(1)	1)							LIOIT	3 g1033 IIIC	201110		
(2)												
(3)												
(4)												
<u></u>			No	nexempt C	Controlled O	rganizati	ons					
7. Taxa	ble Income	in	Net unrelated acome (loss) e instructions)	9. To	otal of specif yments mad	ied	10. Part of that is incontrolling	luded	in the zation's		cor	ductions directly nnected with ne in column 10
(1)												
(2)												
(3)												
(4)												
							Add colum Enter here line 8, c	and or	n Part I,	Ente	er he	olumns 6 and 11. ere and on Part I, 8, column (B)
Totals									0.			0.
Part VII	Investment I	ncome	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization (s	ee inst	tructions)	•		
	1. Desc	cription of	income		2. Amou incor		3. Deduction directly connected (attach states	ected	4. Set- (attach st	-asides tateme		5. Total deductions and set-asides (add cols 3 and 4)
(1)						0.		0.		() .	0.
(2)												-
(3)												
(4)												
Totals				>	Add amor column 2 here and o line 9, colu	. Enter n Part I,						Add amounts in column 5. Enter here and on Part I, line 9, column (B)
Part VIII	Exploited E	xempt A	ctivity Income,	Other T	han Adve	ertising	g Income	see in	structions))		
1 Desc	ription of exploite	d activity:										
2 Gros	s unrelated busin	ess incom	e from trade or busir	ness. Ente	r here and o	n Part I,	line 10, colum	n (A)		2		
3 Expe	nses directly con	nected wit	h production of unre	elated busi	ness income	e. Enter l	nere and on Pa	art I,				
line 1	0, column (B)									3		
4 Net ii	ncome (loss) from	unrelated	trade or business. S	Subtract lir	ne 3 from line	e 2. If a (gain, complete			4		
	•		s not unrelated busi							5		
			entered on line 5							6		
			act line 5 from line 6									
			12							7		

Schedule A (Form 990-T) 2020

Part	IX Advertising Income				
1	Name(s) of periodical(s). Check box if reporting	g two or more periodicals on a	consolidated basis	S.	
	Α 🔲				
	В				
	c 🔲				
	D				
Enter a	amounts for each periodical listed above in the	correspondina column.			
		Α	В	С	D
2	Gross advertising income				
_	Add columns A through D. Enter here and on			•	0.
а					
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on	Part I, line 11, column (B)	•	<u> </u>	0.
		(=,			
4	Advertising gain (loss). Subtract line 3 from lin	ie .			
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in	ı İ			
	line 4 showing a loss or zero, do not complete				
	lines 5 through 7, and enter zero on line 8	I			
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is les	SS			
	than line 6, enter zero	I			
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain o	n			
		I			
а	line 4, enter the lesser of line 4 or line 7		otal or zero here and	d on	
а	line 4, enter the lesser of line 4 or line 7 Add line 8, columns A through D. Enter the gr Part II, line 13	eater of the line 8a, columns to		d on	0.
a Part	line 4, enter the lesser of line 4 or line 7 Add line 8, columns A through D. Enter the gr Part II, line 13	eater of the line 8a, columns to		_	0.
	line 4, enter the lesser of line 4 or line 7 Add line 8, columns A through D. Enter the gr Part II, line 13	eater of the line 8a, columns to		_	4. Compensation
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	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage	4. Compensation
	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage of time devoted	4. Compensation attributable to
Part	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage of time devoted to business	4. Compensation attributable to
Part (1)	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage of time devoted to business	4. Compensation attributable to
(1) (2)	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3)	Add line 8, columns A through D. Enter the great II, line 13 Compensation of Officers, Dir	eater of the line 8a, columns to		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3) (4)	line 4, enter the lesser of line 4 or line 7 Add line 8, columns A through D. Enter the gr Part II, line 13	eater of the line 8a, columns to		3. Percentage of time devoted to business %	4. Compensation attributable to
(1) (2) (3) (4)	line 4, enter the lesser of line 4 or line 7	eater of the line 8a, columns to		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
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FORM 990-T (A)	OTHER DEDUCTIONS	STATEMENT 4
DESCRIPTION		AMOUNT
OCCUPANCY COMMUNICATION SUPPLIES TRAVEL CONTRACTUAL SERVICES MISCELLANEOUS		1,197. 345. 242. 49. 88. 450.
TOTAL TO SCHEDULE A, PART I	II, LINE 14	2,371.